School Jurisdiction Code:

2255

BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2018

[School Act, Sections 147(2)(b) and 276]

2255 Palliser Regional Division No. 26

Legal Name of School Jurisdiction

1-403-328-4111, wayne.braun@pallisersd.ab.ca

Telephone & Fax Numbers, Email Address

BOARD C	HAIR
Robert Strauss	Original Signed
Name	Signature
SUPERINTE	NDENT
Dr.Garry Andrews (acting)	Original Signed
Name	Signature
SECRETARY TREASUR	ER or TREASURER
Wayne T. Braun	Original Signed
Name	Signature
Certified as an accurate summary of the year's b	udget as approved by the Board
of Trustees at its meeting held on Jui	ne 20, 2017 .

Version: 170316

c.c. Alberta Education

c/o Robert Mah, Financial Reporting & Accountability Branch 8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

E-MAIL: Robert.Mah@gov.ab.ca (780-427-3855)

School Jurisdiction Code:	2255
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blue cells: require the input of data/descriptors wherever applicable salmon cells: contain referenced juris. information - protected green cells: populated based on information previously submitted

grey cells: data not applicable - protected
white cells: within text boxes REQUIRE the input of points and data
yellow cells: to be completed when yellow only.

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2017/2018 BUDGET REPORT

The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

Overall

The 2017/18 Operating Budget reflects projected revenues of \$94.5 million and project expenditures of \$95.0 million, resulting in an annual operating deficit of \$0.5 million fully covered by the operating reserves.

Revenues

Projected base enrollments and the 2017/18 Funding Manual, have been used to to budget revenues, consistent with other years. Revenues have also been adjusted to reflect specific enrolment types and specific funding categories.

Expenditures

Salaries and benefits

Certificated staffing is consistent with Palliser's staffing model, and reflects an increase of 5.9 FTE from 2016/17 actual levels, and non certificate staffing reflects an increase of 10.2 FTE from 2016/17. Salaries have been adjusted to reflect grid movement only and benefits to reflect premium rate changes. Average annual teacher compensation is forecast to be \$107,500, as compared to \$107,000 in 2016/17.

Teacher prep time remains the same, and hours of instruction and assignable time are consistent with the new agreement.

Other

Class size guidelines are budgeted to be met, except in grades 1-3.

All contractual obligations are being met.

Fee Revenues

The fee revenue categories reflect new reporting guidelines and Bill 1. Board approved fees include a \$35 annual technology fee for nearly all grade 1-12 students and Alternative program fees charged by the faith based schools and were ratified by the board. Instructional supplies and materials fees have been eliminated by the board, consistent with Palliser's AP 502 - School Fees and Bill 1.

Capital Purchases

Four (4) replacement buses are planned to be purchased, and three (3) replacement vehicles are also planned to be replaced as part of the Board funded capital assets. In addition, \$250,000 is planned to be spent to replace mechanical system roof top units in the administration building, deferred from 2016/17.

Provincial Capital Projects

The modernization of Nobleford Central School will be complete except for minor deficiencies.

The replacement of Hunstville School in Iron Springs will be in the planning stage, with construction expected in 2018/19.

The 2017/18 IMR Plan is currently in the planning stage.

Significant Business and Financial Risks:

ECS enrollments are forecast to decline by 3%, grade 1-9 enrollment is forecast to increase by 3%, and grade 10-12 enrollment is forecast to remain static, with most high schools moving to High School Redesign funding.

School surplus funds are expected to decline slightly as schools continue to purchase much needed resources and equipment.

Capital reserves are expected to decline at August 31/17 from \$0.41M to \$0.12 M. Operating reserves are expected to decline from \$4.13 M to \$3.81 M and UNA is expected to decline from \$0.40 M to \$0.01 M tied to a forecasted 2016/17 annual operating deficit.

School Jurisdiction Code:

BUDGETED STATEMENT OF OPERATIONS for the Year Ending August 31

	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
<u>REVENUES</u>		•	
Alberta Education	\$89,396,219	\$87,584,000	\$87,245,470
Other - Government of Alberta	\$362,000	\$358,900	\$418,958
Federal Government and First Nations	\$440,000	\$408,600	\$445,561
Other Alberta school authorities		\$0	\$0
Out of province authorities		\$0	\$0
Alberta Municipalities-special tax levies		\$0	\$0
Property taxes		\$0	\$0
Fees	\$1,378,677	\$2,166,934	\$2,221,359
Other sales and services	\$1,639,437	\$1,213,596	\$1,061,716
Investment income	\$50,000	\$50,000	\$87,012
Gifts and donations	\$70,000	\$70,000	\$95,487
Rental of facilities	\$299,400	\$299,400	\$355,179
Fundraising	\$550,000	\$550,000	\$973,845
Gains on disposal of capital assets		\$0	\$39,024
Other revenue	\$383,461	\$837,700	\$844,495
TOTAL REVENUES	\$94,569,194	\$93,539,130	\$93,788,107
<u>EXPENSES</u>			
Instruction - Early Childhood Services	\$4,550,000	\$4,450,000	\$4,451,785
Instruction - Grades 1-12	\$72,232,867	\$71,214,130	\$71,051,147
Plant operations & maintenance	\$10,264,788	\$9,750,000	\$9,754,896
Transportation	\$3,946,313	\$3,925,000	\$3,913,289
Administration	\$3,287,082	\$3,300,000	\$3,278,370
External Services	\$788,144	\$900,000	\$1,057,988
TOTAL EXPENSES	\$95,069,194	\$93,539,130	\$93,507,474
ANNUAL SURPLUS (DEFICIT)	(\$500,000)	\$0	\$280,633

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)

for the Year Ending August 31

	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
<u>EXPENSES</u>			
Certificated salaries	\$46,148,416	\$46,080,000	\$45,452,744
Certificated benefits	\$11,187,500	\$10,582,000	\$10,501,791
Non-certificated salaries and wages	\$15,475,867	\$15,083,700	\$15,465,041
Non-certificated benefits	\$3,960,487	\$3,555,100	\$3,640,712
Services, contracts, and supplies	\$15,788,174	\$16,186,830	\$16,358,341
Capital and debt services Amortization of capital assets			
Supported	\$1,635,500	\$1,374,000	\$1,409,154
Unsupported	\$841,250	\$625,500	\$620,060
Interest on capital debt			
Supported	\$30,000	\$50,000	\$57,999
Unsupported		\$0	\$0
Other interest and finance charges	\$2,000	\$2,000	\$1,632
Losses on disposal of capital assets		\$0	\$0
Other expenses		\$0	\$0
TOTAL EXPENSES	\$95,069,194	\$93,539,130	\$93,507,474

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BUDGETED SCHEDULE OF FEE REVENUE for the Year Ending August 31

	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
<u>FEES</u>			
TRANSPORTATION	\$135,000	\$8,000	\$6,675
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)		\$184,300	\$185,967
LUNCHROOM SUPERVISION & ACTIVITY FEES	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION		_	
Technology user fees	\$202,157	\$252,030	\$247,409
Alternative program fees	\$433,900	\$433,900	\$118,000
Fees for optional courses	\$175,620	\$323,704	\$351,574
Students from other boards			\$0
Tuition from ineligible students			\$272,182
ECS enhanced program fees	\$0	\$0	\$115,355
ACTIVITY FEES	\$138,000	\$125,000	\$235,218
Other fees to enhance education	\$12,000		
Other enhancement fees After school program		\$240,000	\$254,345
Other enhancement fees Field trips (curricular)		\$220,000	\$0
Other enhancement fees		\$0	\$0
Other enhancement fees		\$0	\$0
Other enhancement fees		\$0	\$0
NON-CURRICULAR FEES		•	
Extra-curricular fees	\$162,000	\$380,000	\$383,397
Non-curricular supplies and materials	\$12,000	\$0	\$51,236
NON-CURRICULAR TRAVEL	\$108,000	\$0	
OTHER FEES	\$0		
Other non-curricular fees		\$0	\$0
Other non-curricular fees		\$0	\$0
Other non-curricular fees		\$0	\$0
Other non-curricular fees		\$0	
Other non-curricular fees		\$0	
TOTAL FEES	\$1,378,677	\$2,166,934	\$2,221,359

^{*}PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Error! Cell I33 must agree with cell I17 in Operations Tab

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016	
Cafeteria sales, hot lunch, milk programs	\$18,000	\$50,000	\$50,978	
Special events	\$96,000	\$60,000	\$64,413	
Sales or rentals of other supplies/services	\$48,000	\$65,000	\$64,674	
Out of district student revenue	\$0	\$0		
International and out of province student revenue	\$204,000	\$285,600		
Student travel (international, recognition trips, non-curricular)			\$0	
Adult education revenue	\$0	\$0	\$0	
Preschool	\$155,200	\$155,200		
Child care & before and after school care	\$150,000	\$0	\$730	
Lost item replacement fees	\$6,000	\$0		
Other (describe)	\$0	\$0	\$0	
Other (describe)	\$0	\$0	\$0	
Other (describe)	\$0	\$0	\$0	
Other (describe)	\$0	\$0		
Other (describe)	\$0	\$0		
TOTAL	\$677,200	\$615,800	\$180,795	
		•		

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BUDGETED SCHEDULE OF SUPPLEMENTARY DETAILS OF FEE REVENUE for the Year Ending August 31

(A) (B) (C) (D) (E) (F) **Explanation** Other Costs **Transportation** Supplies & of Other Costs (Column "(C)") (Explain under (B))* Component Materials** Total 2017/2018 2017/2018 2017/2018 2017/2018 FEES TRANSPORTATION \$0 \$135,000 \$0 \$135,000 LUNCH SUPERVISION & ACTIVITY \$0 \$0 \$0 FEES TO ENHANCE BASIC INSTRUCTION \$0 \$0 \$202,157 Technology user fees \$202,157 \$0 \$0 Alternative program fees \$433.900 \$433.900 \$0 \$0 Fees for optional courses \$175,620 \$175,620 \$0 \$0 ECS enhanced program fees \$0 \$0 **ACTIVITY FEES** \$0 \$0 \$138,000 \$138,000 Other fees to enhance education \$0 \$0 \$12,000 \$12,000 NON-CURRICULAR FEES \$0 \$0 Extra-curricular fees \$162,000 \$162,000 \$0 Non-curricular supplies, materials, and services \$0 \$12,000 \$12,000 \$0 \$108,000 \$108,000 NON-CURRICULAR TRAVEL \$0 OTHER FEES*** \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 **TOTAL FEES** \$243,000 \$1,135,677 \$1,378,677

^{**}Supplies and Materials may include consumables (one-time use such as paper), reuseable supplies, equipment rental, workbooks).

^{***}Describe purpose of fees. DO NOT use blanket names such as "Kindergarten", "Instructional Fees", "School Division Fees", "Registration Fees", etc.

^{***}Where possible, use predefined categories as described on Pages 14 & 15 of the Budget Guidelines 2017/2018.

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY) for the Year Ending August 31

(1) (2) (3) (4) (5) (6) (7)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED INVESTMENT IN OPERATING TANGIBLE			UNRESTRICTED	INTERNALLY	INTERNALLY RESTRICTED	
	SURPLUS	CAPITAL		OPERATIONS	SURPLUS	OPERATING	CAPITAL
	(2+3+4+7)	ASSETS		(5+6)		RESERVES	RESERVES
Actual balances per AFS at August 31, 2016	\$10,106,692	\$5,083,789	\$86,258	\$4,528,845	\$400,564	\$4,128,281	\$407,800
2016/2017 Estimated impact to AOS for:			-	-	-	-	
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	(\$600,000)			(\$600,000)	(\$600,000)		
Estimated board funded capital asset additions		\$1,210,000		(\$880,000)	(\$786,000)	(\$94,000)	(\$330,000)
Estimated disposal of unsupported tangible capital assets	\$40,000	\$0		\$40,000	\$40,000		\$0
Estimated amortization of capital assets (expense)		(\$2,195,000)		\$2,195,000	\$2,195,000		
Estimated capital revenue recognized - Alberta Education		\$1,409,000		(\$1,409,000)	(\$1,409,000)		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$10,000		(\$10,000)	(\$10,000)		
Estimated reserve transfers (net)				(\$40,000)	\$180,000	(\$220,000)	\$40,000
Estimated assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2017	\$9,546,692	\$5,517,789	\$86,258	\$3,824,845	\$10,564	\$3,814,281	\$117,800
2016/2017 Budget projections for:							
Budgeted surplus(deficit)	(\$500,000)			(\$500,000)	(\$500,000)		
Projected board funded capital asset additions		\$910,000		(\$841,000)	(\$841,000)	\$0	(\$69,000)
Budgeted disposal of unsupported tangible capital assets	\$15,000	\$0		\$15,000	\$15,000		\$0
Budgeted amortization of capital assets (expense)		(\$2,476,750)		\$2,476,750	\$2,476,750		
Budgeted capital revenue recognized - Alberta Education		\$1,635,500		(\$1,635,500)	(\$1,635,500)		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$5,000		(\$5,000)	(\$5,000)		
Projected reserve transfers (net)				(\$15,000)	\$485,000	(\$500,000)	\$15,000
Projected assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected Balances for August 31, 2018	\$9,061,692	\$5,591,539	\$86,258	\$3,320,095	\$5,814	\$3,314,281	\$63,800

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES for the Year Ending August 31

		Unrestricted Surplus Usage Year Ended		Operating Reserves Usage Year Ended			Capital Reserves Usage Year Ended			
		31-Aug-2018	31-Aug-2019	31-Aug-2020	31-Aug-2018	31-Aug-2019	31-Aug-2020	31-Aug-2018	31-Aug-2019	31-Aug-2020
Projected opening balance		\$10,564	\$505,814	\$505,814	\$3,814,281	\$3,314,281	\$3,314,281	\$117,800	\$63,800	\$63,800
Projected excess of revenues over expenses (surplus only)	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0						
Budgeted disposal of unsupported tangible capital assets	Explanation - add'l space on AOS3 / AOS4	\$15,000	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)	Explanation - add'l space on AOS3 / AOS4	\$2,476,750	\$0	\$0		\$0	\$0			
Budgeted capital revenue recognized	Explanation - add'l space on AOS3 / AOS4	(\$1,635,500)	\$0	\$0		\$0	\$0			
Budgeted changes in Endowments	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment	Explanation - add'l space on AOS3 / AOS4	(\$5,000)	\$0	\$0		\$0	\$0			
Projected reserves transfers (net)	Explanation - add'l space on AOS3 / AOS4	\$485,000	\$0	\$0	(\$500,000)	\$0	\$0	\$15,000	\$0	\$0
Projected assumptions/transfers of operations	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
New school start-up costs	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Non-recurring non-certificated remuneration	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		-	
Non-recurring contracts, supplies & services	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Professional development, training & support	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Salary negotiation expenses	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Full-day kindergarten	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
English language learners	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
First nations, Metis, Inuit	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Debt repayment	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Fort McMurray wild fire related costs (unfunded)	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-salary related programming costs (explain)	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Administration building	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Other (explain)	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Capital costs - School land & building	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Vehicle & transportation	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Administration building	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other	Reallocate to Row 41-48 or Describe Asset	(\$841,000)	\$0	\$0	\$0	\$0	\$0	(\$69,000)	\$0	\$0
Building leases	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	ΨΟ	\$0	\$0	(\$00,000)	\$0	\$0
Other 1 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 3 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0	1	\$0	\$0
Other 4 - please use this row only if no other row is appropriate Other 4 - please use this row only if no other row is appropriate	Explanation - add I space on AOS3 / AOS4 Explanation - add I space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0	1	\$0	\$0
	Expositation - audit space Off AOS3 / AOS4	\$505,814	\$505,814	\$505,814	\$2 244 204	\$3,314,281	\$3,314,281	\$63,800	\$63,800	\$63,800
Estimated closing balance for operating contingency		\$505,814	აესე,814	\$505,814	\$3,314,281	Ф 3,314,281	Ф 3,314,281	ადა,800	ათ,800	\$03,800

Out of Balance

 Total surplus as a percentage of 2018 Expenses
 4.09%
 4.09%
 4.09%

 ASO as a percentage of 2018 Expenses
 4.02%
 4.02%
 4.02%

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ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2016/2017, 2017/2018, 2018/2019, and 2019/2020 years as outlined on pages 6 and 7. Please provide information on the acquisition of significant unsupported capital, non-recurring project expenditures, and intended use of funds to August 31, 2020. Note that unrestricted surplus, operating reserves, and/or capital reserves should include the jurisdiction's contingency for unexpected or emergent issues.

Additional detail on uses of Accumulated Operating Surplus: 2016/2017

Provide an explanation of material changes from the fall budget update originally submitted in November, 2016 for annual operating surplus (deficit), capital acquisitions, endowments, and/or other changes affecting unrestricted surplus, operating reserves, and capital reserves.

Capital Equipment purchased: Total of \$1,210,000

6 replacement buses at \$625,000 (5 regular replacement and 1 due to accident)

2 replacement vehicles and 1 replacement service vehicle at \$110,000

Supernet installation at \$210,000

Technology equipment and software at \$57,000

Maintenance/Transportation equipment at \$16,000

Playground equipment funded by donations at \$192,000

2017/2018

Please provide additional detail regarding uses of unrestricted surplus, operating reserves, and capital reserves not described on pages 6 and 7.

Capital equipment to be purchased: Total of \$910,000

4 new replacement buses at \$425,000

3 replacement vehicles and 1 replacement van at \$130,000

Admin building upgrades - replacement of roof top units deferred from 2017 at \$250,000

Classroom furniture upgrades at \$75,000

Technology equipment upgrades/replacement at \$30,000

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ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2016/2017, 2017/2018, 2018/2019, and 2019/2020 years as outlined on pages 6 and 7. Please provide information on the acquisition of significant unsupported capital, non-recurring project expenditures, and intended use of funds to August 31, 2020. Note that unrestricted surplus, operating reserves, and/or capital reserves should include the jurisdiction's contingency for unexpected or emergent issues.

Additional detail on uses of Accumulated Operating Surplus: 2018/2019

Please provide additional detail regarding uses of unrestricted surplus, operating reserves, and capital reserves not described on pages 6 and 7.

Capital Equipment purchased: Total of \$800,000

5 replacement school buses at \$535,000

4 replacement vehicles and 1 replacement van at \$165,000

Technology equipment upgrades at \$35,000

Classroom furniture upgrades at \$65,000

2019/2020

Please provide additional detail regarding uses of unrestricted surplus, operating reserves, and capital reserves not described on pages 6 and 7

Capital Equipment purchased: Total of \$800,000

5 replacement school buses at \$540,000

4 replacement vehicles and 1 replacement van at \$170,000

Technology equipment upgrades at \$40,000

Classroom furniture/equipment upgrades at \$50,000

August 31, 2020

Describe the jurisdiction's intended use of unrestricted surplus, operating reserves, and capital reserves balances expected as at August 31, 2020.

Pallisers intended use of:

UNA - only \$5,800 is remaining at Aug 31, 2018 so left as available.

Operating Reserves - \$3,300,000 of reserves being retained as \$500,000 at the school level to cover planned replacement of equipment and resources, and \$2,800,000 as contingency (3%) at the district level, to cushion unplanned enrolment changes.

Capital Reserves - \$64,000 of reserves as a contingency for emergency equipment replacement fund.

School Jurisdiction Code:	2255

PROJECTED STUDENT STATISTICS FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

	Budgeted 2017/2018	Actual 2016/2017	Actual 2015/2016	
	(Note 2)			Notes
RADES 1 TO 12				
Eligible Funded Students:				
Grades 1 to 9	6,316	6,146	6,023	Head count
Grades 10 to 12	1,203	1,201	1,292	Note 3
Total	7,519	7,347	7,315	Grades 1-12 students eligible for base instruction funding from Alberta Education.
Percentage Change	2.3%	0.4%		
Other Students:				
Total	61	94	70	Note 4
Total Net Enrolled Students	7,580	7,441	7,385	
Home Ed and Blended Program Students		4	6	Note 5
Total Enrolled Students, Grades 1-12	7,580	7.445	7.391	1000
Percentage Change	1.8%	0.7%	7,551	
Of the Eligible Funded Students:	1.070	0 70		
Students with Severe Disabilities	225	226	223	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	_	-	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
ARLY CHILDHOOD SERVICES (ECS)				
Eligible Funded Children	695	710	709	ECS children eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children	5	11	-	ECS children eligible for ECS base instruction funding from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children Total Enrolled Children - ECS	5 700	11 721	709	ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours	5 700 480	11 721 480	- 709 480	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio	5 700	11 721	709	ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours	5 700 480	11 721 480	- 709 480	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change	5 700 480 0.505	11 721 480 0.505	- 709 480 0.505	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS	5 700 480 0.505 354	11 721 480 0.505 364	- 709 480 0.505 358	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours

NOTES:

- 1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- 2) Budgeted enrolment is to be based on best information available at time of the 2016/2017 budget report preparation.
- 3) The # of FTE grade 10-12 students is determined by taking the total # of students' credits / 35; where 35 CEU's = 1 FTE.
- 4) Other Grade 1-12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- 5) Because they are funded separately, Home Education students are not included with total net enrolled students. In the blended program, funding per student is pro-rated on the percentage of the student's program which is taken at school and at home; home education students are assigned a weighting of 0.25 FTE for base funding.

School Jurisdiction Code:	225
School Jurisalction Code:	22

PROJECTED STAFFING STATISTICS FULL TIME EQUIVALENT (FTE) PERSONNEL

	Budgeted	Actual	Fall Budget	Actual					
	2017/2018	2016/2017	2016/2017	2015/2016	Notes				
CERTIFICATED STAFF									
School Based	474.9	468.5	462.9	461.2	Teacher certification required for performing functions at the school level.				
Non-School Based	11.0	11.5	12.0	13.0	Teacher certification required for performing functions at the system/central office level.				
Total Certificated Staff FTE	485.9	480.0	474.9	474.2	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.				
Percentage change from prior period	1.2%	1.2%	2.3%	0.1%					
If an average standard cost is used, please disclose rate:	\$ 107,500	\$ 107,000]	\$ 106,000					
Student F.T.E. per certificated Staff	16.3	16.3		16.3	•				
Certificated Staffing Change due to:	Please Allocate	Please Allocate							
	5.9	5.1							
Enrolment Change	6.4	5.6	0.7	If negative cha	nge impact, the small class size initiative is to include any/all teachers retained.				
Small Class Size Initiative	-	-	n/a	If enrolment ch	nange impact on teacher FTEs is negative, include any/all teachers retained.				
Other Factors	(0.5)	(0.5)	n/a	Descriptor (required):	attrition				
Total Change	5.9	5.1	n/a	Year-over-year	r change in Certificated FTE				
Breakdown, where total change is Negative:									
Continuous contracts terminated	-	-	n/a	FTEs					
Non-permanent contracts not being renewed	-	-	n/a	FTEs					
Other (retirement, attrition, etc.)	(0.5)	(0.5)	n/a	Descriptor (required):	attrition				
Total Negative Change in Certificated FTEs	(0.5)	(0.5)	n/a	Breakdown red	quired where year-over-year total change in Certificated FTE is 'negative' only.				
NON-CERTIFICATED STAFF			ı	I					
Instructional	348.7	336.9	314.5		Personnel providing instruction support for schools under 'Instruction' program areas.				
Plant Operations & Maintenance	26.9	26.4	26.0	27.4	Personnel providing support to maintain school facilities				
Transportation	36.5	36.5	36.5	65.5	Personnel providing direct support to the transportion of students to and from school				
Other	38.9	41.0	47.7	54.9	Personnel in Board & System Admin. and External service areas.				
Total Non-Certificated Staff FTE	451.0	440.8	424.7	462.1	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.				
Percentage Change	2.3%	-4.6%	6.2%	-8.1%					
Explanation of Changes:									
Bus drivers counted as 1.0 FTE in 15/16, but should have been counted	as 0.5 FTE so	actual 15/16 s	/b 432.6 FTE						
Additional Information Are non-certificated staff subject to a collective agreement? Please provide terms of contract for 2017/18 and future years for non-ce	Yes ertificated staff	subject to a co	ollective agreer	nent along with	n the number of qualifying staff FTE's.				
CUPE for 18.7 CUPE FTE only									
,									

BOARD AND SYSTEM ADMINISTRATION 2017/2018 EXPENSES UNDER (OVER) MAXIMUM LIMIT				
TOTAL EXPENSES (From "Total" column of Line 28 of Schedule of Program Operations)	\$95,069,194			
Enter Number of Net Enrolled Students:	7,580			
Enter Number of Funded (ECS) Children:	695			
Enter "C" if Charter School				
STEP 1				
Calculation of maximum expense limit percentage for Board and System Administration expenses				
If "Total Net Enrolled Students" are 6,000 and over = 3.6%	3.60%	3.46%		
If "Total Net Enrolled Students" are 2,000 and less = 5.4%				
The Maximum Expense Limit for Board and System Administration is based on an arithmetical				
proration for the TOTAL FTE count for grades 1 -12, net of Home Education AND Adult students,				
between 2,000 to 6,000 at .00045 per FTE (Example: 4,500 FTE count grades 1-12 = 6,000 - 4,500 = 1,500 X .00045 = 0.675% plus 3.6% = maximum expense limit of 4.28%).	=			
STEP 2 A. Calculate maximum expense limit amounts for Board and System Administration expenses				
Maximum Expense Limit percentage (Step 1) x TOTAL EXPENSES	\$3,422,491			
B. Considerations for Charter Schools and Small School Boards:				
If charter schools and small school boards, The amount of Small Board Administration funding (Funding Manual Section 1.13)	\$0			
2017/2018 MAXIMUM EXPENSE LIMIT (the greater of A or B above)	\$3,422,491			
Actual Board & System Administration from G31 of "Budgeted Statement of Operations"	\$3,287,082			
Amount Overspent	\$0			