AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED AUGUST 31, 2021

[Education Act, Sections 139, 140, 244]

2255 The Palliser School Division

Legal Name of School Jurisdiction

101 3305 18 Avenue N Lethbridge AB T1H 5S1

Mailing Address

403-328-4111 dexter.durfey@pallisersd.ab.ca

Contact Numbers and Email Address

SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of 2255 The Palliser School Division presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

Board of Trustees Responsibility

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

Declaration of Management and Board Chair

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

| | BOARD CHAIR |
|-----------------------------|--------------------------|
| Mrs. Lorelei Bexte | Moulei & Bexte |
| Name | Signature |
| | SUPERINTENDENT |
| Mr. Dave Driscoll | |
| Name | Signature |
| SECRETARY | 7-TREASURER OR TREASURER |
| Dexter Durfey | |
| Name | Signature |
| November 30, 2021 | |
| Board-approved Release Date | |

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch

8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

EMAIL: EDC.FRA@gov.ab.ca

PHONE: Ash Bhasin: (780) 415-8940; Jianan Wang: (780) 427-3855 FAX: (780) 422-6996

School Jurisdiction Code: ____2255

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KPMG LLP 3410 Fairway Plaza Road South Lethbridge AB T1K 7T5 Canada Tel 403-380-5700 Fax 403-380-5760

INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of Palliser Regional Division No. 26

Opinion

We have audited the financial statements of Palliser Regional Division No. 26 (the School Division), which are presented in the format prescribed by Alberta Education and comprise:

- the statement of financial position as at August 31, 2021
- the statement of operations for the year then ended
- re-measurement gains and losses for the year then ended;
- change in net financial assets (net debt) and cash flows for the year then ended;
- schedules 1,2,3,5, and 6, schedule 4 excluding the rows under "Square Metres", Schedule 7 excluding the columns "FTE"
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the School Division as at August 31, 2021, and its results of operations, its re-measurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the School Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the School Division's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the School Division or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the School Division's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
 is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the School Division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School Division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the School Division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in
 a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Practitioner's Reasonable Assurance Report

To the Board of Trustees of Palliser Regional Division No. 26

We have undertaken a reasonable assurance engagement of the accompanying FTE, ECS Base Instruction Hours and Child/Student Count as reported in the specific rows "School buildings" and "Non school buildings" in Schedule 4 and the column "FTE" in Schedule 7 ("subject matter information") of Palliser Regional Division No. 26 (the "School Division") for the year ended August 31, 2021.

Management's Responsibility

Management is responsible for the preparation and presentation of the subject matter information in accordance with the criteria established by Alberta Education in the AFS Guidelines ("applicable criteria"). Management is responsible for such internal control as management determines necessary to enable the preparation of the subject matter information that is free from material misstatement, whether due to fraud or error.

Practitioner's Responsibilities

Our responsibility is to express a reasonable assurance opinion on the subject matter information based on the evidence we have obtained. We conducted our reasonable assurance engagement in accordance with Canadian Standards on Assurance Engagements (CSAE) 3000, Attestation Engagements Other than Audits or Reviews of Historical Financial Information. This standard requires that we plan and perform this engagement to obtain reasonable assurance about whether the subject matter information is free from material misstatement.



Reasonable assurance is a high level of assurance, but is not a guarantee that an engagement conducted in accordance with this standard will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users of our report.

The nature, timing and extent of procedures performed depends on our professional judgment, including an assessment of the risks of material misstatement, whether due to fraud or error, and involves obtaining evidence about the subject matter information.

We believe the evidence we obtained is sufficient and appropriate to provide a basis for our opinion.

Practitioner's Independence and Quality Control

We have complied with the relevant rules of professional conduct/code of ethics applicable to the practice of public accounting and related to assurance engagements, issued by various professional accounting bodies, which are founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour.

The Firm applies Canadian Standard on Quality Control 1, Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance Engagements and, accordingly, maintains a comprehensive system of quality control, including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Opinion

In our opinion, the subject matter information of the School Division for the year ended August 31, 2021 has been prepared, in all material respects, in accordance with the applicable criteria.

Specific Purpose of Subject Matter Information

The subject matter information has been prepared in accordance with the applicable criteria.

As a result, the subject matter information may not be suitable for another purpose.

Chartered Professional Accountants

KPMG LLP

Lethbridge, Canada

November 25, 2021

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STATEMENT OF FINANCIAL POSITION As at August 31, 2021 (in dollars)

| | | 2021 | | 2020 |
|--|------------------------------|-----------------------|--------|------------|
| FINANCIAL ASSETS | | | | |
| Cash and cash equivalents | (Schedule 5; Note 3) | ф 7.700.0° | , a T | 7.004.444 |
| Accounts receivable (net after allowances) | (Note 4) | \$ 7,763,37 | | 7,991,144 |
| Portfolio investments | (11010 4) | \$ 1,847,07 | 9 \$ | 1,317,637 |
| Operating | (Schedule 5; Note 5) | . 447.0 | | |
| Endowments | (Schedules 1&5; Note 5&19) | \$ 147,9° \$ 87.4° | | 142,848 |
| Inventories for resale | (2011044100 140, 11010 0410, | Ψ 07,4 | | 87,933 |
| Other financial assets | (Note 6) | \$ - \$ - | \$ | - |
| Total financial assets | (Note o) | \$ 9,845,84 | \$ \$ | |
| IADII ITIES | | ψ 9,043,04 | -Ζ Φ | 9,539,562 |
| LIABILITIES Bank indebtedness | (1) | | | |
| | (Note 9) | \$ - | \$ | <u> </u> |
| Accounts payable and accrued liabilities | (Note 10) | \$ 4,081,5 | 50 \$ | 3,924,054 |
| Unspent deferred contributions | (Schedule 2) | \$ 2,649,1 | | 2,979,001 |
| Employee future benefits liabilities | (Note 11) | \$ 219,80 | 00 \$ | 257,300 |
| Environmental liabilities | (Note 12) | \$ - | \$ | - |
| Other liabilities | (Note 13) | \$ - | \$ | |
| Debt | | | | |
| Supported: Debentures | (Note 14) | \$ - | \$ | - |
| Unsupported: Debentures | (Note 14) | \$ - | \$ | |
| Mortgages and capital loans | (Note 14) | \$ - | \$ | - |
| Capital leases | (Note 15) | \$ 2,650,7 | 12 \$ | 1,096,095 |
| Total liabilities | | \$ 9,601,2 |)2 \$ | 8,256,450 |
| Net financial assets | | \$ 244,6 | 10 \$ | 1 202 112 |
| NON FINANCIAL ACCETS | | Ψ 244,0 | +υ φ | 1,283,112 |
| NON-FINANCIAL ASSETS | 10 1 | | | |
| Tangible capital assets | (Schedule 6) | \$ 59,401,0 | 33 \$ | 55,884,026 |
| Inventory of supplies | | \$ 2,1 | 03 \$ | 2,955 |
| Prepaid expenses | (Note 16) | \$ 1,062,0 | 39 \$ | 691,742 |
| Other non-financial assets | (Note 17) | \$ - | \$ | _ |
| Total non-financial assets | | \$ 60,465,2 | 25 \$ | 56,578,723 |
| Net assets before spent deferred capital contributions | | | Т. | |
| Spent deferred capital contributions | (Cabadula 0) | \$ 60,709,8 | | 57,861,835 |
| Net assets | (Schedule 2) | \$ 50,242,5 | - | 47,786,194 |
| 1161 433613 | | \$ 10,467,2 | 34 \$ | 10,075,641 |
| Net assets | (Note 18) | | | |
| Accumulated surplus (deficit) | (Schedule 1) | \$ 10,467,2 | 34 \$ | 10,075,641 |
| Accumulated remeasurement gains (losses) | | \$ - | \$ | - |
| | | \$ 10,467,2 | | 10,075,641 |
| | | | | |
| Contractual rights | (Note 7) | -: | | |
| Contingent assets | (Note 8) | | | |
| | | - | | |
| Contractual obligations Contingent liabilities | (Note 20) | =: : | | |

| Calaa | I Ii. | diation | Code: |
|-------|--------|---------|-------|
| SCHOO | เป็นแร | шсион | Coue. |

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STATEMENT OF OPERATIONS For the Year Ended August 31, 2021 (in dollars)

| | | Budget 2021 | Actual 2021 | | Actual 2020 |
|--|-------------|----------------|----------------|-------|--|
| REVENUES | | | | | |
| Government of Alberta | \$ | 93,381,969 | \$ 95,813,869 | \$ | 89,948,668 |
| Federal Government and other government grants | \$ | 407,308 | \$ 388,956 | \$ | 412,176 |
| Property taxes | \$ | - | \$ - | \$ | - |
| Fees (Schedule 8) | \$ | 1,181,697 | \$ 411,534 | 1 \$ | 774,887 |
| Sales of services and products | \$ | 498,550 | \$ 739,912 | 2 \$ | 1,255,380 |
| Investment income | \$ | 120,000 | \$ 67,368 | 3 \$ | 99,187 |
| Donations and other contributions | \$ | 661,500 | \$ 251,846 | \$ | 547,306 |
| Other revenue (Note 22) | \$ | 1,574,054 | \$ 1,794,63 | 3 \$ | 1,404,32 |
| Total revenues | \$ | 97,825,078 | \$ 99,468,11 | 3 \$ | 94,441,925 |
| EXPENSES | | | | | ADMINISTRAÇÃO DE PROPERTO DE P |
| Instruction - Pre Kindergarten | \$ | 891,636 | \$ 808,29 | 7 \$ | 1,926,932 |
| Instruction - Kindergarten to Grade 12 | \$ | 79,024,403 | \$ 79,544,04 | 3 \$ | 74,583,462 |
| Operations and maintenance (Schedule 4) | \$ | 10,737,687 | \$ 11,558,82 | 3 \$ | 10,521,786 |
| Transportation | \$ | 4,018,037 | \$ 3,753,61 | 9 \$ | 3,354,807 |
| System administration | \$ | 3,165,027 | \$ 2,873,71 | 7 \$ | 2,981,036 |
| External services | \$ | 446,469 | \$ 537,44 | 9 \$ | 371,294 |
| Total expenses | \$ | 98,283,259 | \$ 99,075,95 | 8 \$ | 93,739,317 |
| | | | | | |
| Annual operating surplus (deficit) | \$ | (458,181) | \$ 392,16 | 0 \$ | 702,608 |
| Endowment contributions and reinvested income | \$ | 700 | \$ (51 | 7) \$ | 25 |
| Annual surplus (deficit) | \$ | (457,481) | \$ 391,64 | 3 \$ | 702,633 |
| | - Landerson | | | | |
| Accumulated surplus (deficit) at beginning of year | \$ | 10,075,641 | \$ 10,075,64 | 1 \$ | 9,373,008 |
| Accumulated surplus (deficit) at end of year | \$ | 9,618,160 | \$ 10,467,28 | 4 \$ | 10,075,64 |

| | School Ju | urisdiction Code: | 2255 |
|--|--|---|----------------------------|
| STATEMENT OF CASH FI | Lows | | |
| For the Year Ended August 31, 20 | 21 (in dollars) | | |
| | | 2021 | 2020 |
| ASH FLOWS FROM: | THE RESERVE OF THE PARTY OF THE | | |
| . OPERATING TRANSACTIONS | | | |
| Annual surplus (deficit) | \$ | 391,643 | \$ 702,633 |
| Add (Deduct) items not affecting cash: | | | • |
| Amortization of tangible capital assets | \$ | 3,931,122 | \$ 3,111,142 |
| Net (gain)/loss on disposal of tangible capital assets | \$ | (12,258) | \$ (31,305 |
| Transfer of tangible capital assets (from)/to other entities | \$ | (1,331,817) | \$ (8,826,816 |
| (Gain)/Loss on sale of portfolio investments | \$ | - | \$ - |
| Spent deferred capital recognized as revenue | \$ | (2,725,588) | \$ (1,994,625 |
| Deferred capital revenue write-down / adjustment | \$ | - | \$ - |
| Increase/(Decrease) in employee future benefit liabilities | \$ | (37,500) | \$ (29,000 |
| Donations in kind | \$ | - | \$ - |
| | \$ | - | \$ |
| | \$ | | \$ (7,067,971 |
| (Increase)/Decrease in accounts receivable | \$ | * | \$ 500,112 |
| (Increase)/Decrease in inventories for resale | \$ | | \$ |
| (Increase)/Decrease in other financial assets | \$ | | \$ - |
| (Increase)/Decrease in inventory of supplies | \$ | | \$ 1,948 |
| (Increase)/Decrease in prepaid expenses | \$ | | \$ 412,373 |
| (Increase)/Decrease in other non-financial assets | \$ | | \$ - |
| Increase/(Decrease) in accounts payable, accrued and other liabilities | \$ | | \$ 97,792 |
| Increase/(Decrease) in unspent deferred contributions | \$ | | \$ 1,869,038 |
| Increase/(Decrease) in environmental liabilities | \$ | | \$ - |
| Other - Rounding Total cash flows from operating transactions | \$ | | \$ - |
| Total dustrions from operating transactions | φ | (855,730) | \$ (4,186,708 |
| 3. CAPITAL TRANSACTIONS | | | |
| Acqusition of tangible capital assets | \$ | (6,152,620) | \$ (5,027,750 |
| Net proceeds from disposal of unsupported capital assets | \$ | | \$ (5,027,750 \$ 31,305 |
| Revenue recognition Land Asset - Non cash transaction | \$ | | \$ - |
| Total cash flows from capital transactions | \$ | | \$ (4,996,445 |
| | | (0,101,001) | Ψ (4,000,440 |
| C. INVESTING TRANSACTIONS | | | |
| Purchases of portfolio investments | \$ | (4,609) | \$ (5,220 |
| Proceeds on sale of portfolio investments | \$ | (1,000) | \$ - |
| Other (Describe) | \$ | - | \$ - |
| Other - Endowment change in value | \$ | | \$ - |
| Total cash flows from investing transactions | \$ | (4,609) | \$ (5,220 |
| | | • | |
| D. FINANCING TRANSACTIONS | | | |
| Debt issuances | \$ | - | \$ - |
| Debt repayments | \$ | - | \$ - |
| Increase (decrease) in spent deferred capital contributions | \$ | 5,181,975 | \$ 10,591,16 |
| Capital lease issuances | \$ | 2,334,583 | \$ 1,029,449 |
| Capital lease payments | \$ | | \$ (531,41 |
| Other (describe) | \$ | - | \$ - |
| Other (describe) | \$ | - | \$ - |
| Total cash flows from financing transactions | \$ | 6,736,622 | \$ 11,089,20 |
| | | | |
| ncrease (decrease) in cash and cash equivalents | \$ | (227,771) | \$ 1,900,83 |
| Cash and cash equivalents, at beginning of year | \$ | 7,991,144 | \$ 6,090,31 |
| such and cush equivalents, at beginning of year | | | |

| School Jurisdiction | Code: | 2255 |
|----------------------------|-------|------|
| | | |

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS For the Year Ended August 31, 2021 (in dollars)

| | Budget 2021 | | 2021 | | 2020 |
|--|---|----|--|----|-------------|
| Annual surplus (deficit) | \$ (458,181) | \$ | 391,643 | \$ | 702,633 |
| Effect of changes in tangible capital assets | | | | | |
| Acquisition of tangible capital assets | \$ (3,000,000) | \$ | (6,152,620) | \$ | (5,027,750 |
| Amortization of tangible capital assets | \$ 2,736,756 | \$ | 3,931,122 | \$ | 3,111,142 |
| Net (gain)/loss on disposal of tangible capital assets | \$ - | \$ | (12,258) | \$ | (31,305 |
| Net proceeds from disposal of unsupported capital assets | \$ - | \$ | 48,566 | \$ | 31,305 |
| Write-down carrying value of tangible capital assets | \$ - | \$ | - | \$ | - |
| Transfer of tangible capital assets (from)/to other entities | \$ (1,831,246) | \$ | (1,331,817) | \$ | (8,826,816 |
| Other changes Reclass of unsupported Land | \$ - | \$ | - | \$ | - |
| Total effect of changes in tangible capital assets | \$ (2,094,490) | \$ | (3,517,007) | \$ | (10,743,424 |
| | apparation of the second | | | | |
| Acquisition of inventory of supplies | \$ - | \$ | 852 | \$ | 1,948 |
| Consumption of inventory of supplies | \$ - | \$ | - | \$ | |
| (Increase)/Decrease in prepaid expenses | \$ - | \$ | (370,347) | \$ | 412,37 |
| (Increase)/Decrease in other non-financial assets | \$ - | \$ | - | \$ | |
| | Education of the Control of the Control | 1 | And Committee of the Co | | |
| Net remeasurement gains and (losses) | \$ - | \$ | - | \$ | |
| Change in spent deferred capital contributions (Schedule 2) | \$ 2,000,000 | \$ | 2,456,387 | \$ | 8,596,54 |
| Other changes | \$ | \$ | _ | \$ | |
| | | | | Ι | |
| ncrease (decrease) in net financial assets | \$ (552,671) | \$ | (1,038,472) | \$ | (1,029,926 |
| et financial assets at beginning of year | \$ 1,283,112 | \$ | 1,283,112 | \$ | 2,313,038 |
| let financial assets at end of year | \$ 730,441 | \$ | 244,640 | \$ | 1,283,112 |

| School Jurisdiction Code: | 2255 | |
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STATEMENT OF REMEASUREMENT GAINS AND LOSSES For the Year Ended August 31, 2021 (in dollars)

| | 20 | 021 | 2020 |
|---|----------|--|------|
| | | - Louis and the contract of th | |
| Unrealized gains (losses) attributable to: | | | |
| Portfolio investments | \$ | - \$ | _ |
| | \$ | - \$ | = |
| Other | \$ | - \$ | - |
| Amounts reclassified to the statement of operations: | | | |
| Portfolio investments | \$ | - \$ | - |
| | \$ | - \$ | - |
| Other | \$ | - \$ | - |
| | <u> </u> | | |
| Other Adjustment (Describe) | \$ | - \$ | - |
| Net remeasurement gains (losses) for the year | \$ | - S | _ |
| | | | |
| cumulated remeasurement gains (losses) at beginning of year | \$ | - \$ | _ |
| ccumulated remeasurement gains (losses) at end of year | \$ | - \$ | - |

SCHEDULE 1

SCHEDULE OF NET ASSETS For the Year Ended August 31, 2021 (in dollars)

| | | | | | | | INTERNALLY RESTRICTED | RESTRICTED |
|--|---------------|--|-------------------------------------|---------------------------------------|--------------------|-------------------------|--------------------------------|---------------------|
| | NET ASSETS | ACCUMULATED REMEASUREMENT GAINS (LOSSES) | ACCUMULATED SURPLUS (DEFICIT) | INVESTMENT IN TANGIBLE CAPITAL ASSETS | ENDOWMENTS | UNRESTRICTED SURPLUS | IOIAL OPERATING RESERVES | CAPITAL RESERVES |
| Balance at August 31, 2020 | \$ 10,075,641 | | \$ 10,075,641 | \$ 7,468,367 | \$ 87,933 | \$ 722,410 | \$ 1,573,613 | \$ 223,318 |
| Prior period adjustments: | | | | | | | | |
| | \$ | - | & | | У | · • | | € |
| | - \$ | - | \$ | ج | · • | · • | · ↔ | s |
| Adjusted Balance, August 31, 2020 | \$ 10,075,641 | - | \$ 10,075,641 | \$ 7,468,367 | \$ 87,933 | \$ 722,410 | \$ 1,573,613 | \$ 223,318 |
| Operating surplus (deficit) | \$ 392,160 | | \$ 392,160 | | | \$ 392,160 | | |
| Board funded tangible capital asset additions | | | | \$ 2,302,462 | | - ج | ι (| \$ (2,302,462) |
| Disposal of unsupported tangible capital | · · | | υ | (36,308) | | - ج | | \$ 36,308 |
| Write-down of unsupported tangible capital assets or board funded portion of supported | · . | | · \$ | - - - | | . ↔ | | φ. |
| Net remeasurement gains (losses) for the year | & | \$ | | | | | | |
| Endowment expenses & disbursements | ا چ | | + | | · • | ı & | | |
| Endowment contributions | € | | . ↔ | | € | ι • | | |
| Reinvested endowment income | \$ (517) | | \$ (517) | | \$ (517) | Ө | | |
| Direct credits to accumulated surplus | | | ا چ | € | Ф | Ө | ι የ | φ. |
| Amortization of tangible capital assets | С | | | \$ (3,931,122) | () | \$ 3,931,122 | | |
| Capital revenue recognized | . ↔ | | | \$ 2,725,588 | - | \$ (2,725,588) | | |
| Debt principal repayments (unsupported) | . ⇔ | | | \$ 624,393 | | \$ (624,393) | | |
| Additional capital debt or capital leases | . ↔ | | | \$ (2,334,583) | () | \$ 2,334,583 | | |
| Net transfers to operating reserves | \$ | | | | | \$ (1,325,523) | \$ 1,325,523 | |
| Net transfers from operating reserves | | | | | | \$ 200,000 | \$ (200,000) | |
| Net transfers to capital reserves | | | | | | \$ (3,529,164) | | \$ 3,529,164 |
| Net transfers from capital reserves | . ↔ | | | | | \$ 624,393 | | \$ (624,393) |
| Other Changes | | | . ↔ | € | € | ι (| . ↔ | φ |
| Other Changes | \$ | | € | . ↔ | ı \$ | · \$ | · • | ↔ |
| Balance at August 31, 2021 | \$ 10,467,284 | € | \$ 10,467,284 | 6,818,797 | 7 \$ 87,416 | (0) | \$ 2,699,136 | \$ 861,935 |

SCHEDULE 1

SCHEDULE OF NET ASSETS For the Year Ended August 31, 2021 (in dollars)

| | L | | | | | | INTERNA | ILLY REST | RICTED | INTERNALLY RESTRICTED RESERVES BY PROGRAM | BY PR | OGRAM | | | | | |
|--|-----|------------------------------|---------------|---------------------|------------|-----------------------|--------------------------|-----------------------|--------------|---|-----------|-----------------------|---------------------|---------------|-----------------------|---------------------|---|
| | Sch | School & Instruction Related | uction | Related | Ope | rations & | Operations & Maintenance | Syst | tem Adr | System Administration | | Transp | Transportation | | External | External Services | |
| | Q S | Operating Reserves | C Re | Capital Reserves | Ope Res | Operating Reserves | Capital Reserves | Operating Reserves | ating ves | Capital Reserves | | Operating Reserves | Capital Reserves | 0 4 | Operating Reserves | Capital Reserves | σ |
| Balance at August 31, 2020 | \$ | 1,649,708 | es | 210,072 | \$ | 22,088 | \$ 210,185 | 2 8 | , | \$ (481,079) | (62 | (98,183) | \$ 284,140 | \$ 0 | - | €9 | |
| Prior period adjustments: | | | | | | | | | | | | | | | | | |
| | ↔ | T | ↔ | 1 | € | , | · Θ | € | | € | €> | 1 | · • | ↔ | 1 | ω | , |
| | € | ī | ↔ | 1 | \$ | | - ج | € | , | € | ↔ | ' | . € | € | | €9 | |
| Adjusted Balance, August 31, 2020 | 49 | 1,649,708 | € | 210,072 | \$ | 22,088 | \$ 210,185 | \$ 2 | , | \$ (481,079) | \$ (62 | (98,183) | \$ 284,140 | \$ 01 | , | ₽ | |
| Operating surplus (deficit) | | | | | | | | | | | | | | | | | |
| Board funded tangible capital asset additions | 8 | | ↔ | (666,558) | ↔ | | \$ (127,344) | 4) \$ | 1 | \$ (1,450,648) | 48) \$ | - | \$ (57,912) | (2) | | & | , |
| Disposal of unsupported tangible capital assets or board funded portion of supported | | | ↔ | 1 | | | \$ 36,308 | ~ | | | | | \$ | | | \$ | ı |
| Write-down of unsupported tangible capital assets or board funded portion of supported | | | ↔ | 1 | | | \$ | | | \$ | | | \$ | | | € | ı |
| Net remeasurement gains (losses) for the year | | | | | | | | | | | | | | | | | |
| Endowment expenses & disbursements | | | | | | | | | | | | | | | | | |
| Endowment contributions | | | | | | | | | | | | | | | | | |
| Reinvested endowment income | | | | | | | | | | | | | | | | | *************************************** |
| Direct credits to accumulated surplus (Describe) | ↔ | | ↔ | í | ₩ | | \$ | \$ | | \$ | ↔ | - | + | \$ | 1 | € | , |
| Amortization of tangible capital assets | | | | | | | | | | | | | | | | | |
| Capital revenue recognized | | | | | | | | | | | | | | | | | |
| Debt principal repayments (unsupported) | | | | | | | | | | | | | | | | | |
| Additional capital debt or capital leases | | | | | | | | | | | | | | | | | |
| Net transfers to operating reserves | €9 | 959,085 | | | ₩ | | | \$ 10 | 100,000 | | ↔ | 266,438 | | €9 | ı | | |
| Net transfers from operating reserves | ₩ | (200,000) | | | \$ | ' | | ь | | | ↔ | ı | | 69 | 1 | | |
| Net transfers to capital reserves | | | 69 | 970,191 | | | \$ 121,643 | | | \$ 1,994,537 | 37 | | \$ 442,793 | ဗ | | ₩ | , |
| Net transfers from capital reserves | | | ↔ | (466,143) | | | У | | >070 | \$ (158,250) | <u>()</u> | | - \$ | | | € | |
| Other Changes | ↔ | 1 | €9 | ı | € | ' | \$ | 6 | 1 | · • | ↔ | 1 | · & | မှ | | ↔ | |
| Other Changes | ↔ | ı | € | , | s | | | ↔ | ı | · ↔ | ↔ | 1 | • | 8 | 1. | φ | |
| Balance at August 31, 2021 | \$ | 2,408,793 | €9 | 47,562 | € | 22,088 | \$ 240,792 | ↔ | 100,000 | \$ (95,440) | \$ (0) | 168,255 | \$ 669,021 | 69 | 1. | € | |

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SCHEDULE OF DEFERRED CONTRIBUTIONS (EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY) For the Year Ended August 31, 2021 (in dollars)

SCHEDULE 2

1,331,817 1,260,353 2,589,805 (2,725,588) 50,242,581 2,235,973 5,935,558 (4,622,124) 5,695 561 (561) 47,786,194 2,235,973 47,786,194 2,649,1 Total - S 1,248,880 S 1,248,880 Total other sources 1,005,896 \$ 1,005,896 \$ 1,054,109 \$ (816,820) \$ 5,695 \$ 19,722 19,722 140,641 1,167,674 5 44,289,383 \$ 54,289,383 \$ 5 44,289,383 \$ 5 4,231,817 \$ 5 1,046,722 \$ 5 (2,106,131) \$ 5 4,880,878 \$ 5 4,880,878 \$ 5 6,880,878 \$ 5 160,263 \$ (1,046,722) (120,952) 160,263 147,118 138,748 (219,189) 561 (561) Total Other GoA Ministries 45,068 \$ 45,068 \$ 5 (45,068) \$ Other GOA Ministries Health Children's Services 160,263 \$ 44,299,393 \$ \$ 1,331,817 \$ 1,046,722 \$ (2,106,131) \$ 224,499 \$ \$ 44,860,977 \$ \$ (1,046,722) \$ (120,952) \$ (120,263) \$ 19,722 **\$** 140,541 \$ 44,299,393 \$ 102,050 \$ 136,748 \$ (174,120) \$ 561 S (561) S (564,678) S S (64,678) S 353.752 **\$ 3,488,801 \$** \$ 353,752 **\$ 3,488,801 \$** 723,306 \$ \$ 723,306 \$ \$ 1,103,434 \$ \$ \$ \$ \$ \$ \$ 1,239,967 \$ 1,082,959 1,082,959 4,744,701 (3,584,10) (1,185,679) (1,195,679) (1,195,679) Total Education 78,752 \$ 85,746 \$ 46,718 \$ 200,000 \$ (167,966) \$ 78,752 \$ Safe Return to Class 311,225 \$ 1,090,940 \$ 2,132,016 \$ (1,409,060) \$ 659,060 \$ 2,042,109 \$ 1,090,940 849,990 \$ 2,042,109 \$ 3,006,057 \$ 849,990 \$ (1,195,675) s KAHS Planning pro Unipent Deferred Capital Contibutions (UDCD)

Deliation at August 2, 2000

Per general adjustments - tokes explain

Adjusted anding balance August 31, 2020

CLOC Received Lawry per your (excluding herestment income)

LOCC Received Lawry per your (excluding herestment receme)

Investment canning.

Transferred to markinest income

Transferred to markinest income

Transferred from 180 DOC

Transferred from 180 SDOC

Transferred from 1 House in council and council a Total Unspent Deferred Contributions at August 31, 2021 Intraction of tom UUCC
Amounts recognised as revenue (Amortization of SDCC)
Disposal of supported capital assets
Transferred (to) from others - pease explain.
SDCC closing balance at August 31, 2021 Spent Deferred Capital Contributions (SDCC) Prior period adjustments - please explain:
Adjusted ending balance August 31, 2020
Donated tangible capital assets

SCHEDULE 3

SCHEDULE OF PROGRAM OPERATIONS for the Year Ended August 31, 2021 (in dollars)

| | | | | | | 2021 | | | | | | | 2020 |
|------|---|--------------------|-----------------------------|--------------------|-------------|--------------------|----------------|--------------|--------------|-----|---------------|--------------|------------|
| | | | 13 | | Operations | | | | 0 | | | | |
| | REVENUES | Instr | struction | | and | | System | - La | External | | | | |
| | | Pre Kindergarten | Kindergarten to Grade 12 | | Maintenance | Transportation | Administration | fration | Services | | TOTAL | F | TOTAL |
| Ξ |) Alberta Education | 588,2 | 69 | 722 \$ | 8.261.022 | \$ 3.950.919 | s | 3.066.296 \$ | 1 | 69 | 5.165 | 69 | 87 424 772 |
| (2) |) Alberta Infrastructure | | € | ┰ | _ | | မှ | + | 1 | မ | + | | 2,092,332 |
| (3) | | · & | | 108,660 \$ | - | · & | 69 | 1 | 45,068 | _ | - | s | 431,564 |
| (4) |) Federal Government and First Nations | · & | \$ 38 | 388,956 \$ | | · | မှ | 1 | | _ | + | G | 412,176 |
| (2) |) Other Alberta school authorities | · * | | 58,266 \$ | ï | \$ 15,131 | မှ | 1 | 2,621 | 69 | - | 69 | - |
| (9) |) Out of province authorities | - | \$ | - | - | \$ | 8 | ٠ | , | 69 | 1 | 69 | t |
| 0 |) Alberta municipalities-special tax levies | * | \$ | ٠ | 1 | · \$ | 69 | ٠ | 1 | es. | 1 | 8 | 1 |
| (8) |) Property taxes | | \$ | - | 1 | · \$ | € | ٠ | 1 | 69 | 1 | 8 | |
| 6) |) Fees | - \$ | \$ 41 | 411,534 | | \$ | | 8 | r | 69 | 411,534 | 69 | 774,887 |
| (10) |) Sales of services and products | \$ 83,729 | \$ 49 | 492,617 \$ | 63,841 | \$ 93,987 | \$ | \$ 029 | 5,068 | € | 739,912 | 69 | 1,255,380 |
| (11) | Investment income | ا ج | \$ | 65,738 \$ | - | - 8 | 8 | 1,630 \$ | 1 | € | 896'29 | 8 | 99,187 |
| (12) | 2) Gifts and donations | ا ج | \$ 13 | 131,189 \$ | 2,000 | \$ 5,000 | \$ | - | | 8 | 138,189 | 8 | 120,196 |
| (13) | Rental of facilities | · & | 8 | 33,086 \$ | 14,147 | - \$ | \$ | 137,714 \$ | 756 | 69 | 185,703 | € | 189,296 |
| (14) | l) Fundraising | - \$ | | 113,657 \$ | - | \$ | \$ | ٠ | í | ↔ | 113,657 | € | 427,110 |
| (15) | | · • | | ⇔ - | 4,854 | \$ 7,404 | \$ | ٠ | 1 | € | 12,258 | € | 31,305 |
| (16) | | | \$ 1,07 | 1,073,309 \$ | 39,427 | · \$ | \$ | ٠ | 483,936 | €9 | 1,596,672 | € | 1,183,720 |
| (17) | ') TOTAL REVENUES | \$ 671,935 | \$ 80,28 | 80,285,734 \$ | 10,694,249 | \$ 4,072,441 | \$ 3, | 3,206,310 \$ | 537,449 | € | 99,468,118 | € | 94,441,925 |
| | EXPENSES | | | | | a | | | | | | | |
| (18) |) Certificated salaries | \$ 162,057 | \$ 47,34 | 47,344,366 | | | \$ | 585,224 \$ | 1 | 8 | 48,091,647 | \$ | 47,251,515 |
| (19) |) Certificated benefits | \$ 22,525 | \$ 10,85 | 10,857,798 | | | \$ | 89,264 \$ | - | \$ | 10,969,587 | \$ | 10,969,654 |
| (20) | Non-certificated salaries and wages | | | | - | \$ 1,794,420 | ь | 1,008,739 \$ | | s | _ | , & | 14,808,541 |
| (21) | | | | 3,016,584 \$ | 527,273 | \$ 207,224 | ક | 250,263 \$ | 110,334 | ક | | S | 3,508,582 |
| (22) |) SUB-TOTAL | | | 71,305,639 \$ | 2,663,723 | \$ 2,001,644 | \$ | 1,933,490 | 489,004 \$ | \$ | 79,175,033 | \$ | 76,538,292 |
| (23) | Services, contracts and supplies | \$ 26,764 | | 7,710,339 \$ | 6,055,257 | \$ 1,313,753 | €9 | 812,601 \$ | 48,445 | \$ | | € | 14,086,967 |
| (24) | Amortization of supported tangible capital assets | ٠ & | € | ٠ | 2,725,588 | · • | € | ٠ | | ь | 2,725,588 | €9 | 1,994,625 |
| (25) | Amortization of unsupported tangible capital assets | ٠ ده | \$ 52 | 527,028 \$ | 113,956 | \$ 438,222 | \$ | 126,328 \$ | , | ક્ક | 1,205,534 | εs | 1,116,517 |
| (26) | Supported interest on capital debt | ٠ ده | € | ٠ | • | ٠ | € | ٠ | 1 | 8 | 1 | €9 | |
| (27) |) Unsupported interest on capital debt | · * | € | ⇔ | 1 | . 8 | \$ | ٠ | 1 | €9 | - | s | 1 |
| (28) | Other interest and finance charges | ı У | €9 | 1,042 \$ | 304 | ı У | 69 | 1,298 \$ | 1 | €9 | 2,644 | €> | 2,916 |
| (29) |) Losses on disposal of tangible capital assets | · • | € | دی - | 1 | ٠ ده | € | ٠ | 1 | 69 | 1 | 8 | - |
| (30) | | | | | _ | | 8 | _ | 1 | € | _ | | 1 |
| (31) |) TOTAL EXPENSES | \$ 808,297 | \$ 79,54 | 79,544,048 \$ | 11,558,828 | \$ 3,753,619 | s | 2,873,717 \$ | 537,449 | €9 | \$ 856,570,66 | | 93,739,317 |
| (32) |) OPERATING SURPLUS (DEFICIT) | \$ (136,362) \$ | | 741,686 \$ | (864,579) | 318,822 | \$ | 332,593 \$ | 1 | \$ | 392,160 \$ | ω. | 702,608 |

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SCHEDULE OF OPERATIONS AND MAINTENANCE for the Year Ended August 31, 2021 (in dollars)

| | | | | Expensed IMR/CMR, | | Unsupported | | 2021 | 2020 TOTAL |
|--|-----------------|----------------|------------|-------------------|---------------------|--------------|----------------|----------------|----------------|
| | | | Utilities | Modular Unit | Cocilify Olynping 8 | Amortization | Supported | TOTAL | Operations and |
| | Custodial | Maintenance | and | Relocations & | Operations | & Other | Capital & Debt | Operations and | Maintenance |
| | | | Telecomm. | Lease Payments | Administration | Expenses | Services | Maintenance | |
| Non-certificated calaries and wages | \$ 1.295.574 | \$ 600,028 | · sa | 9 | \$ 240,848 | | | \$ 2,136,450 | \$ 1,869,134 |
| | | · 69 | 69 | S | \$ 61,404 | | | \$ 527,273 | \$ 465,574 |
| REMUNERATION | + | | · • | | \$ 302,252 | | | \$ 2,663,723 | \$ 2,334,708 |
| | | 2 | · • | \$ 417,477 | \$ 118,341 | | | \$ 4,427,313 | \$ 4,494,699 |
| Flectricity | | | \$ 457,404 | | | | | \$ 457,404 | \$ 446,112 |
| Natural pas/heating fuel | | | \$ 222,734 | | | | | \$ 222,734 | \$ 214,036 |
| Sawar and water | | | \$ 118,259 | | | | | \$ 118,259 | \$ 105,851 |
| Tolonominingtions | | | \$ 5,894 | | | | | \$ 5,894 | \$ 5,898 |
| | | | | | \$ 742,713 | | | \$ 742,713 | \$ 754,422 |
| ASAP maintenance & renewal payments | | | | | | | · • | · · | . 69 |
| Amortization of tangible capital assets | | | | | | | | | |
| Dation of the control | | | | | | | \$ 2,725,588 | \$ 2,725,588 | \$ 1,994,625 |
| Unsupported | | | | | | \$ 113,956 | | \$ 113,956 | \$ 90,207 |
| TOTAL AMORTIZATION | | | | | | \$ 113,956 | \$ 2,725,588 | \$ 2,839,544 | \$ 2,084,832 |
| Interest on capital debt | | | | | | | | | |
| Supported | | | | | | | 9 | · • | |
| Unsupported | | | | | | · · | | · · | |
| Lease payments for facilities | | | | \$ 80,940 | | | | \$ 80,940 | \$ 80,978 |
| Other interest charges | | | | | | \$ 304 | | \$ 304 | \$ 250 |
| Losses on disposal of capital assets | | | | | | · · | | ٠ ج | · · |
| TOTAL EXPENSES | \$ 3,398,832 \$ | 2 \$ 2,854,134 | \$ 804,291 | \$ 498,417 | \$ 1,163,306 | \$ 114,260 | \$ 2,725,588 | \$ 11,558,828 | \$ 10,521,786 |
| | | | | | | | | | |

Notes:

SQUARE METRES
School buildings
Non school buildings

Custodial: All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

97,601.0 6,169.0

62,393.0 6,169.0

Maintenance: All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed Infrastructure Maintenance Renewal (IMR), CMR & Modular Unit relocations, as they are reported on separately.

Utilities & Telecommunications: All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

quensed IMR, CMR & Modular Unit Relocation & Lease Payments: All operational expenses associated with non-capitalized IMR and CMR projects, modular unit (portable) relocation, and payments on leased facilities.

Facility Planning & Operations Administration: All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

Unsupported Amortization & Other Expenses: All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

Supported Capital & Debt Services: All expenses related to supported capital assets amortization and interest on supported capital debt.

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SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS for the Year Ended August 31, 2021 (in dollars)

| Cash & Cash Equivalents | | 2021 | | 2020 |
|---|---|--------------|-------------------|-------------------|
| | Average Effective (Market) Yield | Cost | Amortized Cost | Amortized Cost |
| Cash | | \$ 7,763,373 | \$ 7,763,373 | \$ 7,991,144 |
| Cash equivalents | | | | |
| Government of Canada, direct and guaranteed | 0.00% | - | - | - |
| Provincial, direct and guaranteed | 0.00% | - | - | - |
| Corporate | 0.00% | - | _ | - |
| Other, including GIC's | 0.00% | - | - | - |
| Total cash and cash equivalents | | \$ 7,763,373 | \$ 7,763,373 | \$ 7,991,144 |

See Note 3 for additional detail.

| Portfolio Investments | | | 20 | 21 | | | 2020 |
|---|---|----|---------|------------|------------|----|---------|
| | Average Effective (Market) Yield | | Cost | Fair Value | Balance | В | alance |
| Interest-bearing securities | | | | | | | |
| Deposits and short-term securities | 0.00% | \$ | - | \$ - | \$ - | \$ | - |
| Bonds and mortgages | 0.00% | | 126,429 | 126,429 | 126,429 | | 129,521 |
| | 0.00% | _ | 126,429 | 126,429 | 126,429 | | 129,521 |
| Equities | | | | | | | |
| Canadian equities | 0.00% | \$ | 5,490 | \$ 5,490 | \$ 5,490 | \$ | 244 |
| Global developed equities | 0.00% | | - | - | - | | 4,984 |
| Emerging markets equities | 0.00% | | - | - | - | | |
| Private equities | 0.00% | | - | - | - | | |
| Pooled investment funds | 0.00% | | - | - | - | | |
| Total fixed income securities | 0.00% | _ | 5,490 | 5,490 | 5,490 | | 5,228 |
| Other | | | | | | | |
| SERP Investment Account - Cash & Cash Equivalents | 0.00% | \$ | 16,055 | \$ 16,055 | \$ 16,055 | \$ | 8,099 |
| Endowments - Cash & Cash Equivalents | 0.00% | | 87,416 | 87,416 | 87,416 | | 87,933 |
| Cash and Cash Equivalents | 0.00% | | - | - | - | | |
| | 0.00% | | - | - | 2- | | |
| Total equities | 0.00% | | 103,471 | 103,471 | 103,471 | | 96,032 |
| Total portfolio investments | 0.00% | \$ | 235,390 | \$ 235,390 | \$ 235,390 | \$ | 230,781 |

See Note 5 for additional detail.

| Portfolio investments | 2021 | 2020 |
|-----------------------------|---------------|---------------|
| Operating | | |
| Cost | \$ 147,974 | \$ 142,848 |
| Unrealized gains and losses | - | |
| | 147,974 | 142,848 |
| Endowments | | |
| Cost | \$ - | \$ |
| Unrealized gains and losses | - | |
| Deferred revenue | 87,416 | 87,933 |
| | 87,416 | 87,933 |
| Total portfolio investments | \$ 235,390 | \$ 230,781 |

The following represents the maturity structure for portfolio investments based on principal amount:

| | 2021 | 2020 |
|----------------|--------|---------------|
| Under 1 year | 100.0% | 100.0% |
| 1 to 5 years | 0.0% | 0.0% |
| 6 to 10 years | 0.0% | 0.0% |
| 11 to 20 years | 0.0% | 0.0% |
| Over 20 years | 0.0% | 0.0% |
| | 100.0% | <u>100.0%</u> |

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SCHEDULE OF TANGIBLE CAPITAL ASSETS For the Year Ended August 31, 2021 (in dollars)

| Tangible Capital Assets | | | | | 2021 | | | | 2020 |
|---|--------|-------|--|--|----------------|----------------|--------------|----------------|----------------|
| | | | | | | | Computer | | |
| | | | Work In | | | | Hardware & | Total | Total |
| | Land | | Progress* | Buildings** | Equipment | Vehicles | Software | | |
| Estimated useful life | | | | 25-50 Years | 5-10 Years | 5-10 Years | 3-5 Years | | |
| Historical cost | | | | | | | | | |
| Beginning of year | \$ 156 | 008' | \$ 14,645,126 | \$ 73,647,883 | 3 \$ 4,108,639 | 9 \$ 7,947,032 | \$ 1,158,052 | \$ 101,666,532 | 88,691,758 |
| Prior period adjustments | | - | 1 | | | - | 1 | - | |
| Additions | | - | 3,862,016 | 2,604,735 | 5 528,113 | 3 96,831 | 392,742 | 7,484,437 | 13,854,566 |
| Transfers in (ont) | | - | (17,203,642) | 16,946,718 | 3 256,924 | | 1 | | |
| Less disposals including write-offs | | - | | | (44,010) | (314,101) | 1 | (358,111) | (879,792) |
| Historical cost, August 31, 2021 | \$ 156 | 3,800 | \$ 1,303,500 | \$ 93,199,336 | \$ 4,849,666 | 5 \$ 7,729,762 | \$ 1,550,794 | \$ 108,792,858 | \$ 101,666,532 |
| | | | | | | | | | |
| Accumulated amortization | | | | | | | | | |
| Beginning of year | \$ | 1 | - \$ | \$ 36,778,273 | 3 \$ 2,760,798 | 8 \$ 5,578,845 | \$ 664,590 | \$ 45,782,506 | 43,551,156 |
| Prior period adjustments | | - | - | | - | - | 1 | - | |
| Amortization | | 1 | - | 2,692,194 | 1 535,281 | 1 453,050 | 250,597 | 3,931,122 | 3,111,142 |
| Other additions | | - | - | | | - | • | - | |
| Transfers in (out) | | 1 | 1 | , | | - | • | | |
| Less disposals including write-offs | | 1 | • | • | - (7,702) | (314,101) | 1 | (321,803) | (879,792) |
| Accumulated amortization, August 31, 2021 | s | - | - \$ | \$ 39,470,467 | 7 \$ 3,288,377 | 7 \$ 5,717,794 | \$ 915,187 | \$ 49,391,825 | \$ 45,782,506 |
| Net Book Value at August 31, 2021 | \$ 156 | 008 | \$ 1,303,500 | \$ 53,728,869 | 1,561,289 | 9 \$ 2,011,968 | \$ 635,607 | \$ 59,401,033 | |
| Net Book Value at August 31, 2020 | \$ 159 | 800 | \$ 14,645,126 \$ | \$ 36,869,610 | 1,347,841 | 1 \$ 2,368,187 | 493,462 | | \$ 55,884,026 |
| | | | The state of the s | The same of the sa | | | | | |

| | 2021 | | 7 | 2020 |
|--|-------|-------|--------------|-----------|
| Total cost of assets under capital lease | 3,962 | 5,089 | \$ | 1,627,506 |
| Total amortization of assets under capital lease | 717 | 7,214 | s | 331,169 |

Assets under capital lease includes Admin buildings with a total cost of \$1,688,000 (2020 - \$0) and accumulated amortization of \$158,250 (2020 - \$0)
Assets under capital lease includes equipment with a total cost of \$2,274,089 (2020 - \$1,627,506) and accumulated amortization of \$890,133 (2020 - \$331,169)

*Work in Progress includes \$1,303,500 in one new school project in planning phase, expected to be open on September 1, 2023.

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SCHEDULE 7

SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES For the Year Ended August 31, 2021 (in dollars)

| | | | | | Performance | | Other Accrued | |
|--------------------------------------|--------|--------------|--------------|------------|-------------|---------------------|-----------------|----------|
| Board Members: | FTE | Remuneration | Benefits | Allowances | Bonuses | ERIP's / Other Paid | Unpaid Benefits | Expenses |
| Strauss, Robert - Chair | 1.00 | \$5,600 | \$364 | 0\$ | | | \$0 | \$203 |
| Bexte, Lorelei | 1.00 | \$20,070 | \$6,078 | | | | 0\$ | <i>↔</i> |
| Cassie, Kristine | 1.00 | \$9,438 | 8638 | \$0 | | | 0\$ | |
| Latumus, Debbie | 1.00 | \$14,385 | \$5,721 | | | | 0\$ | \$293 |
| Rutledge, Sharon | 1.00 | \$16,870 | \$136 | | | | \$0 | |
| | ı | 0\$ | \$0 | \$0 | | | 0\$ | 0\$ |
| | ī | \$0 | \$0 | \$0 | | | 0\$ | |
| | 1 | 0\$ | \$0 | \$0 | | | 0\$ | 0\$ |
| | 1 | \$0 | \$0 | \$0 | | | 0\$ | |
| | | \$0 | \$0 | \$0 | | | 0\$ | \$0 |
| | r | \$0 | \$0 | \$0 | | | 0\$ | \$0 |
| | | 0\$ | 0\$ | 0\$ | | | 0\$ | 0\$ |
| | 1 | \$0 | \$0 | \$0 | | | 0\$ | 80 |
| Subtotal | 2.00 | \$66,363 | \$12,937 | \$0 | | | 0\$ | \$2,094 |
| | | | | | | | | |
| Driscoll, Dave - Superintendent | 1.00 | \$228,208 | \$49,425 | 0\$ | \$0 | | | |
| Durfey, Dexter - Secretary Treasurer | 1.00 | \$181,933 | \$41,229 | \$0 | 0\$ | | 0\$ | |
| | | 0\$ | 0\$ | \$0 | \$0 | | | |
| | | 0\$ | \$0 | \$0 | \$0 | | | |
| | | \$0 | \$0 | \$0 | 0\$ | 0\$ | 0\$ | \$0 |
| | | 0\$ | \$0 | \$0 | \$0 | | | |
| | | | | | | | | |
| Certificated | | \$47,863,439 | \$10,920,162 | \$0 | \$0 | \$0 | \$0 | |
| School based | 496.74 | | | | | | | |
| Non-School based | 00'9 | | | | | | | |
| Non-certificated | | \$15,652,033 | \$4,159,305 | \$0 | \$0 | \$0 | \$0 | (Careton |
| Instructional | 305.66 | | | | | | | |
| Plant Operations & Maintenance | 35.73 | | | | | | | |
| Transportation | 34.50 | | | | | | | |
| Other | 18.07 | | | | | | | |
| | | | | | | | | |
| TOTALS | 02.506 | \$63.991.976 | \$15.183.058 | 80 | 90 | 80 | 80 | \$15,587 |

Notes to Financial Statements

Year ended August 31, 2021

1. AUTHORITY AND PURPOSE

The School Division delivers education programs under the authority of the Education Act, Statutes of Alberta, 2012, Chapter E-0.3.

The School Division receives instruction and support allocations under Education Grants Regulation (AR 120/2008). The regulation allows for setting of conditions and use of grant monies. The School Division is limited on certain funding allocations and administration expenses.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the Canadian public sector accounting standards (PSAS). The financial statements, in management's opinion, have been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

a) Basis for Financial Reporting

Valuation of Financial Assets and Liabilities

The organization's financial assets and liabilities are generally measured as follows:

Measurement Financial Statement Component Cash and cash equivalents Cost

Lower of cost or net recoverable value Accounts receivable

Cost - Using FIFO method Inventories of supplies Fair value and amortized cost Portfolio investments

Accounts payable and other accrued liabilities Cost

Amortized cost Debt

Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets are the school jurisdiction's financial claims on external organizations and individuals at the year end.

Cash and Cash Equivalents

Cash and cash equivalents include cash and investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These shortterm investments have a maturity of three months or less at acquisition and are held for meeting short-term cash commitments rather than for investing.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Accounts Receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

Portfolio Investments

The School Division has investments in GIC's, term deposits, bonds, equity instruments and mutual funds that have no maturity date or a maturity date of greater than three months. GIC's, term deposits and investments not quoted in an active market are reported at cost or amortized cost.

Scholarship Endowment Funds are included in Financial Assets in the Consolidated Statement of Financial Position. Contributions and income pertaining to scholarship endowment funds are recognized on the Statement of Operations and must be held in perpetuity in accordance with the agreement with the donor.

Liabilities

Liabilities are present obligations of the school jurisdiction to external organizations and individuals arising from past transactions or events occurring before the year-end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts

Accounts Payable and Other Accrued Liabilities

Accounts payable and accrued liabilities include unearned revenue collected from external organizations and individuals for which goods and services have yet to be provided.

Deferred Contributions

Deferred contributions include contributions received for operations which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the School District once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred revenue is recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred revenue also includes contributions for capital expenditures, unexpended and expended. Unexpended Deferred Capital Contributions (UDCC) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the jurisdiction, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when expended.

Spent Deferred Capital Contributions (SDCC) represent externally restricted supported capital funds that have been spent but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require that the school jurisdiction to use the asset in a prescribed manner over the life of the associated asset.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Employee Future Benefits

The Division participates in the Local Authorities Pension Plan. This is a multi-employer defined benefit plan that provides pensions for the Division's participating employees, based on years of service and earnings. Defined contribution plan accounting is applied to a multi-employer defined benefit plan for which the Division has insufficient information to apply defined benefit plan accounting. Pension costs included in these financial statements include the amount of employer contributions required for its employees during the year, based on rates which are expected to provide for benefits payable under the pension plan. The Division's portion of this pension plans' deficit or surplus is not recorded by the Division.

The Division participates in the Alberta Teachers' Retirement Fund. This is a multi-employer defined benefit plan that provides pensions for the Division's participating employees, based on years of service and earnings. Defined contribution plan accounting is applied for this multi-employer defined benefit plan. Pension costs included in these financial statements include the amount of employer contributions required for its employees during the year, based on rates which are expected to provide for benefits payable under the pension plan. The Division's portion of this pension plans' deficit or surplus is not recorded by the Division.

For the Alberta Teachers' Retirement fund pension, costs include the Provincial contributions made on behalf of the Division for current service employees during the year.

The Division provides a defined benefit Senior Executive Retirement Plan to certain senior employees. Costs of these benefits are actuarially determined using the projected benefit method prorated on service; an interest rate based on the Division's cost of borrowing and management's best estimate of expected costs and benefit coverage period. Net actuarial recoveries and deficiencies of the benefit obligation are amortized over the expected average remaining service life of the employees. Current service costs in the actuarial present value of the benefits earned in the fiscal period and applicable adjustments to prior year due to changes in the underlying assumptions. The Plan is unfunded.

Environmental Liabilities

Liability for Contaminated Sites:

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment.

A liability for remediation of a contaminated site may arise from an operation that is either in productive use or no longer in productive use and may also arise from an unexpected event resulting in contamination. The resulting liability is recognized net of any expected recoveries, when all of the following criteria are met:

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

- an environmental standard exists;
- contamination exceeds the environmental standard;
- the school jurisdiction is directly responsible or accepts responsibility;
- it is expected that future economic benefits will be given up: and
- a reasonable estimate of the amount can be made

Other environmental liabilities (PS 3200):

Other environmental liabilities [which are not liabilities for contaminated sites under PS 3260 or asset retirement obligations under PS 3280] are recognized when all of the following criteria are met:

- the school jurisdiction has a duty or responsibility to others, leaving little or no discretion to avoid the obligation;
- the duty or responsibility to others entails settlement by future transfer or use of assets, or a provision of services at a specified or determinable date, or on demand;
- the transaction or events obligating the school jurisdiction have already occurred; and
- a reasonable estimate of the amount can be made.

Asset Retirement Obligations

The School Division has determined that it has a conditional asset retirement obligation relating to certain school sites. These obligations will be discharged in the future by funding through the Government of Alberta. The School Division believes that there is insufficient information to estimate the fair value of the asset retirement obligation because the settlement date or the range of potential settlement dates has not been determined and information is not available to apply an expected present value technique.

Non-Financial Assets

Non-financial assets are acquired, constructed, or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- are normally employed to deliver government services;
- may be consumed in the normal course of operations; and
- are not for sale in the normal course of operations.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Tangible Capital Assets (PS 3150)

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost, including amounts directly related to the acquisition, design, construction, development, or betterment of the asset. Cost also includes overhead directly attributable to
- construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Construction-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements as well as assets under capital
 lease
- Sites and buildings are written down to residual value when conditions indicate they no
 longer contribute to the ability of the School District to provide services or when the
 value of future economic benefits associated with the sites and buildings are less than
 their net book value. For supported assets, the write-downs are accounted for as
 reductions to Expended Deferred Capital Contributions (EDCC).
- Buildings that are demolished or destroyed are written-off.
- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the School District's rate for incremental borrowing or the interest rate implicit in the lease. A schedule of repayments and amount of interest on the leases is provided in Note 14.
- Tangible capital assets are amortized over their estimated useful lives on a straightline basis, at the following rates:

| Equipment | 3 - 10 years |
|----------------|---------------|
| Vehicles | 5 - 10 years |
| New Buildings | 25 - 35 years |
| Modernizations | 5 - 25 years |

Inventories of Supplies

Inventories of supplies are valued at the lower of cost and replacement cost. Cost is determined on a first-in, first-out basis.

Prepaid Expenses

Prepaid expenses are recognized at cost and amortized based on the terms of the agreement or using a methodology that reflects use of the resource.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Operating and Capital Reserves

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Changes in Accumulated Surplus.

Revenue Recognition

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recognized as unearned revenue and recorded in accounts payable and other accrued liabilities.

Endowment contributions, matching contributions, and associated investment income allocated for preservation of endowment capital purchasing power are recognized in the Consolidated Statement of Operations in the period in which they are received.

Government transfers

Transfers from all governments are referred to as government transfers.

Government transfers and associated externally restricted investment income are recognized as deferred contributions if the eligibility criteria for use of the transfer, or the stipulations together with Palliser School Division's actions and communications as to the use of the transfer, create a liability. These transfers are recognized as revenue as the stipulations are met and, when applicable, Palliser School Division complies with its communicated use of these transfers.

All other government transfers, without stipulations for the use of the transfer, are recognized as revenue when the transfer is authorized and the Palliser School Division meets the eligibility criteria (if any).

Donations and non-Government contributions

Donations and non-government contributions are received from individuals, corporations, and private sector not-for-profit organizations. Donations and non-government contributions may be unrestricted or externally restricted for operating or capital purposes.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Unrestricted donations and non-government contributions are recognized as revenue in the year received or in the year the funds are committed to Palliser School Division if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted donations, non-government contributions and realized and unrealized gains and losses for the associated externally restricted investment income are recognized as deferred contributions if the terms for their use, or the terms along with Palliser School Division's actions and communications as to the use, create a liability. These resources are recognized as revenue as the terms are met and, when applicable, Palliser School Division complies with its communicated use.

In-kind donations of services and materials are recognized at fair value when such value can reasonably be determined. While volunteers contribute a significant amount of time each year to assist Palliser School Division, the value of their services are not recognized as revenue and expenses in the (consolidated) financial statements because fair value cannot be reasonably determined.

Grants and donations for land

Palliser School Division records transfers and donations for the purchase of the land as a liability when received and as revenue when Palliser School Division purchases the land. Palliser School Division records in-kind contributions of land as revenue at the fair value of the land. When Palliser School Division cannot determine the fair value, it records such in-kind contributions at nominal value.

Investment income

Investment income includes dividend and interest income and realized gains or losses on the sale of portfolio investments. Unrealized gains and losses on portfolio investments that are not from restricted transfers, donations or contributions are recognized in the (Consolidated) Statement of Accumulated Remeasurement Gains and Losses until the related investments are sold. Once realized, these gains or losses are recognized in the (Consolidated) Statement of Operations.

Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Allocation of Costs

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification

Program Reporting

The Division's operations have been segmented as follows:

- **Pre-K Instruction:** The provision of Pre-Kindergarten education instructional services that fall under the basic public education mandate.
- **K to 12 Instruction:** The provision of instructional services for Kindergarten to Grade 12 that fall under the basic public education mandate.
- Plant Operations and Maintenance: The operation and maintenance of all school buildings and maintenance shop facilities.
- Transportation: The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facility expenses.
- Board & System Administration: The provision of board governance and systembased / central office administration.
- External Services: All projects, activities, and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education are to be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source, and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support, and system instructional support.

Trusts Under Administration

The School Division has property that has been transferred or assigned to it to be administered or directed by a trust agreement or statute. The Division holds title to the property for the benefit of the beneficiary. Trusts under administration have been excluded from the financial reporting of the Division. A summary of Trust balances is listed in Note 23.

Notes to Financial Statements

Year ended August 31, 2021

a) Basis for Financial Reporting (continued)

Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

Measurement Uncertainty/use of estimates

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits. Employee future benefits have been recognized as \$219,800 in these financial statements and could be subject to measurement uncertainty. This amount has been presented fairly under Section 3250 of the Public Sector Accounting Board (PSAB 3250) by Morneau Shepell.

Future Accounting Changes

The Public Sector Accounting Board has issued the following accounting standards:

- PS 3280 Asset Retirement Obligations (effective September 1, 2022)
 Effective April 1, 2021, this standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets.
- PS 3400 Revenue (effective September 1, 2023)
 This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and non-exchange transactions.

Management is currently assessing the impact of these standards on the financial statements

3. CASH AND CASH EQUIVALENTS

Cash and cash equivalents at Aug 31, 2021 includes \$7,763,373 (2020 - \$7,991,144)

Cash and cash equivalents include school generated funds on hand at August 31, 2021 of \$1,055,128 (2020 - \$818,928).

Notes to Financial Statements

Year ended August 31, 2021

4. ACCOUNTS RECEIVABLE

| | | 2021 | | 2020 |
|---|-----------------|---------------------------------------|----------------------------|----------------------------|
| | Gross Amount | Allowance for Doubtful Accounts | Net Realizable Value | Net Realizable Value |
| Alberta Education - Grants | \$ 1,683 | \$ - | \$ 1,683 | \$ (12,099) |
| Alberta Education - Capital | - | - | - | - |
| Alberta Education - International | - | - | - | 22,411 |
| Alberta Education - Covid Funding | | | | 117,127 |
| Alberta Infrastructure - KAHS Project | 1,167,674 | - | 1,167,674 | 141,661 |
| Other Alberta school jurisdictions | 37,218 | - | 37,218 | 7,783 |
| Treasury Board and Finance - Supported debenture principal | - | - | - | - |
| Treasury Board and Finance - Accrued interest on supported debentures | - | - | - | - |
| Alberta Health | - | - | - | - |
| Alberta Health Services | - | - | - | - |
| Advanced Education | - | - | - | - |
| Post-secondary institutions | 672 | - | 672 | 3,276 |
| Government of Alberta Ministry (Specify) | - | - | - | 443,403 |
| Government of Alberta Ministry - STEP | | | - | |
| Government of Alberta Ministries | | | - | |
| Federal government | 184,314 | - | 184,314 | 95,170 |
| Municipalities | - | - | - | - |
| First Nations | - | - | y - | - |
| Foundations | - | - | - | - |
| Other | 455,517 | - | 455,517 | 498,904 |
| Total | \$1,847,079 | \$ - | \$1,847,079 | \$1,317,637 |

5. PORTFOLIO INVESTMENTS

The composition, fair value and annual market yield on portfolio investments are as follows:

| | 2021 | 2020 |
|--|---------------|---------------|
| SERP Account with Manulife Investments | \$ 147,974 | \$ 142,848 |
| Endow ments | 87,416 | 87,933 |
| Total | \$ 235,390 | \$ 230,781 |

Notes to Financial Statements

Year ended August 31, 2021

5. PORTFOLIO INVESTMENTS (CONTINUED)

The above investments are valued at the market price. The market price is determined by the quoted prices in active markets for identical assets or liabilities. The average effective yields since inception of the fixed income mutual funds were 1.9% (2020 – 1.8%). These investments have no set date of maturity.

6. OTHER FINANCIAL ASSETS

The Division at this time holds no other financial assets.

7. CONTRACTUAL RIGHTS

Contractual rights are rights of the division to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

The Board and System Administration has entered into contracts with tenants for the rental of designated facilities located at 3305 – 18th Ave North Lethbridge Alberta. Educational service agreements with another Alberta school division has been signed for the 2021/2022 school year. Additionally, AB Infrastructure has approved a grant agreement for the replacement and reconfiguration of Kate Andrews School in Coaldale, it's anticipated open date is September 2023. The contractual rights for the terms of these contracts are as follows:

| | 2021 | 2020 |
|--|------------------|---------------|
| Facility Rental Income | \$ 60,460 | \$ 198,120 |
| Provincial Construction Grant Agreements | 35,739,253 | |
| Transportation Agreements | 44,748 | |
| Educational Ageements | 172,063 | 74,700 |
| Total | \$ 36,016,524 | \$ 272,820 |

Estimated amounts that will be received or receivable for each of the next five years and thereafter are as follows, based on existing valid contracts only:

| | Facil Inco | ity Rental me | Co Gra | ovincial nstruction ant reements | nsportation eements | cational eements |
|------------|---------------|------------------|-----------|---|----------------------------|---------------------|
| 2021-2022 | \$ | 32,920 | \$ | 17,869,627 | \$ 44,748 | \$ 116,031 |
| 2022-2023 | | 27,540 | | 17,869,627 | | 56,031 |
| 2023-2024 | | - | | - | | - |
| 2024-2025 | | - | | - | | _ |
| 2025-2026 | | - | | - | | - |
| Thereafter | | - | | - | | - |
| Total | \$ | 60,460 | \$ | 35,739,253 | \$ 44,748 | \$ 172,063 |

Notes to Financial Statements

Year ended August 31, 2021

8. CONTINGENT ASSETS

No Contingent Assets currently exist within the Division.

9. BANK INDEBTEDNESS

The Division has negotiated a line of credit with Royal Bank of Canada (RBC) in the amount of \$600,000 that bears interest at the bank's prime rate plus 0.30%. This line of credit is secured by a borrowing bylaw and a security agreement, covering all revenue of the Division. There was no balance outstanding on the line of credit at August 31, 2021 (2020 – nil). Prime rate at August 31, 2021 was 2.45% (2020 – 2.45%).

In compliance with the Education Act's Borrowing Regulation 4(1),4(2), the Board approved securing short-term lending to finance the Palliser Center Upgrade, Phase 1, in 2019-2020. Upon completion it was decided the best available rate could be received if a capital lease was secured as opposed to a loan agreement. This lease funding was received by the Division on February 4, 2021. Please see Note 15 – Capital Leases for further details.

10. ACCOUNTS PAYABLE

| | | 2021 | 2020 |
|---|----|-----------|-----------------|
| Alberta Education - WMA | \$ | 1,600,779 | \$ - |
| Alberta Eduation - RCSD's | | - | 855 |
| Other Alberta school jurisdictions | | 788 | 874 |
| Accrued vacation pay liability | | 291,246 | 318,905 |
| Contractual central PD funds payable | | 688,635 | 642,495 |
| Payroll remittances payable (receivable) | 1 | (3,347) | 60,021 |
| Other salaries & benefit costs | | 69,080 | 45,176 |
| Other trade payables and accrued liabilities | | 957,793 | 2,650,260 |
| Unearned Revenue | | - | - |
| Alberta Education - RCSD's | | - | 52,847 |
| Oher Alberta school jurisdictions | | - | - |
| Other Government of Alberta Ministires | | - | - |
| Post-secondary institutions | | - | |
| School Generated Funds, including fees | | 20,518 | 3,604 |
| Other fee revenue not collected at school level | | 435,138 | 149,017 |
| Unearned rental revenue | | 2,295 | - |
| Other unearned revenue over \$5,000* | | 626 | - |
| Oher unearned revenue from arms-length parties | | 18,000 | - |
| Total | \$ | 4,081,550 | \$ 3,924,054 |

Notes to Financial Statements

Year ended August 31, 2021

11. BENEFIT PLANS

Pension costs included in these statements comprise the cost of employer contributions for current service of employees during the year.

Current and past service costs of the Alberta Teachers' Retirement Fund are met by contributions by active members and the Government of Alberta. Under the terms of the Teachers' Pension Plan Act, the School Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the Alberta Teachers' Retirement Fund on behalf of the jurisdiction is included in both revenues and expenses. For the school year ended August 31, 2021, the amount contributed by the Government was \$4,976,611 (2020 \$5,267,652).

The school board participates in a multi-employer pension plan, the Local Authorities Pension Plan. The expense for this pension plan is equivalent to the annual contributions of \$731,284 for the year ended August 31, 2021 (2020 \$710,261). At December 31, 2020, the Local Authorities Pension Plan reported a surplus of \$4,961,337,000 (2019, a surplus of \$7,913,261,000).

The school division provides non-contributory defined benefit supplementary retirement benefits to its executives.

The jurisdiction participates in the multi-employer supplementary integrated pension plan (SIPP) for members of senior administration. The plan provides a supplement to the LAPP or ATRF pension to a full 5% of pensionable earnings to a maximum of \$162,278 in 2021 (2020 \$154,611) in annual earnings. The annual expenditure for this pension plan is equivalent to the annual contributions of \$7,986 per qualified individual for the year ended August 31, 2021 (2020 - \$7,675)

The non-registered supplemental executive retirement plan (SERP) is administered by the jurisdiction and provides an annual retirement benefits average of 4.05% of total employee earnings. The cost of SERP is by the jurisdiction and is actuarially determined using the projected accrued benefit cost method with proration of service costs.

The school division does not have sufficient plan information on the LAPP/SIPP to follow the standards for defined benefit accounting, and therefore follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the LAPP/SIPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plan's future benefits.

The accrued benefit obligation is the obligation related to the Senior Executive Retirement Plan. The obligation has been determined through an actuarial report from Morneau Shepell dated September 23, 2021 using a measurement date of August 31, 2021.

Notes to Financial Statements

Year ended August 31, 2021

11. BENEFIT PLANS (CONTINUED)

Reconciliation of the funded status of the Benefit Plan to the amounts recorded in the financial statements:

| | 2021 | 2020 | | |
|---|---------------|------|---------|--|
| Unregistered supplemental executive retirment plan (SERP) | \$ 219,800 | \$ | 257,300 | |
| Total | \$ 219,800 | \$ | 257,300 | |

12. ENVIRONMENTAL LIABILITIES

Contaminated sites are a result of contamination being introduced into the air, soil, water, or sediment of a chemical, organic, or radioactive material, or live organism that exceeds an environmental standard. The school jurisdiction has performed remediation analysis at all school sites and contamination does not exceed environmental standards. Asbestos abatement will be required upon adjustments to existing assets however no immediate remediation is required.

13. OTHER LIABILITIES

Asset retirement obligations represent legal obligations associated with the retirement of a tangible long-lived asset that result from its acquisition, construction, development or normal operation. The Division has a legal obligation to remove hazardous material located under the sale of the central office building upon its disposal. A liability, however, has not been recognized because the fair value cannot be reasonably estimated at this time.

14. DEBT

As at August 31, 2021 no supported debentures, unsupported debentures or mortgages are held or outstanding by the Division.

15. CAPITAL LEASES

Capital leases #1-4 and #6-8 are internally funded by the school jurisdiction with #8 being funded by System Administration for a capital renovation lease. Lease #5 is supported by CMR spent deferred capital contributions and are composed of the following:

Notes to Financial Statements

Year ended August 31, 2021

15. CAPITAL LEASES (CONTINUED)

| | 2021 | 2020 |
|--|-------------|--------------------|
| Obligations under capital lease #1 | | |
| Technology Equipment - Due 2022 | \$ - | 199,352 |
| w ith net book value \$166,127 pledged as collateral | | |
| at 0.15% interest | | |
| Obligations under capital lease #2 | | |
| Technology Equipment - Due 2025 | 58,800 | 79,459 |
| w ith net book value \$60,389 pledged as collateral | | |
| at 13.79% interest | | |
| Obligations under capital lease #3 | | |
| Technology Equipment - Due 2023 | 58,302 | 116,604 |
| w ith net book value \$63,161 pledged as collateral | | |
| at 2.22% interest | | |
| Obligations under capital lease #4 | | |
| Technology Equipment - Due 2025 | 175,536 | 234,049 |
| w ith net book value \$204,793 pledged as collateral | | |
| at 7.99% interest | | |
| Obligations under capital lease #5 | | |
| Technology Equipment - Due 2023 | 311,087 | 466,631 |
| w ith net book value \$311,087 pledged as collateral | | |
| at 0% interest | | |
| Obligations under capital lease #6 | | |
| Technology Equipment - Due 2025 | 272,735 | - |
| w ith net book value \$272,735 pledged as collateral | | |
| at 9.95% interest | | |
| Obligations under capital lease #7 | | |
| Copier Equipment - Due 2026 | 244,532 | - |
| w ith net book value \$305,665 pledged as collateral | | |
| at 0% interest | | |
| Obligations under capital lease #8 | | |
| Admin Renovation - Due 2028 | 1,529,750 | - |
| w ith net book value \$1,529,750 pledged as collateral | | |
| at 3.65% interest | | |
| Total | \$2,650,742 | <u>\$1,096,095</u> |

Notes to Financial Statements

Year ended August 31, 2021

15. CAPITAL LEASES (CONTINUED)

Payments on capital leases are due as follows:

| | Total |
|-----------------------------------|---------------------|
| 2021-2022 | 679,013 |
| 2022-2023 | 619,415 |
| 2023-2024 | 463,871 |
| 2024-2025 | 380,790 |
| 2025-2026 | 242,883 |
| 2026 to maturity | 549,142 |
| Total Payments | 2,935,114 |
| Less amount representing interest | (284,372.00) |
| Total | <u>\$ 2,650,742</u> |

16. PREPAID EXPENSES

| | 2021 | 2020 | |
|--------------------------------|-----------------|---------------|--|
| Prepaid insurance | \$ 77,312 | \$ 165,105 | |
| Prepaid Consumables & Services | 984,777 | 526,637 | |
| Other | - | - | |
| Total | \$ 1,062,089 | \$ 691,742 | |

17. OTHER NON-FINANCIAL ASSETS

No other non-financial assets currently exist within the Division.

18. NET ASSETS

Detailed information related to accumulated surplus is available on the Schedule of Changes in Accumulated Surplus. Accumulated surplus may be summarized as follows:

| | 2021 | 2020 | | |
|---|------------------|------|------------|--|
| Unrestricted surplus | \$ - | \$ | 722,410 | |
| Operating reserves | 2,699,136 | | 1,573,613 | |
| Accumulated surplus (deficit) from operations | 2,699,136 | | 2,296,023 | |
| Investment in tangible capital assets | 6,818,797 | | 7,468,367 | |
| Capital reserves | 861,935 | | 223,318 | |
| Endow ments (1) | 87,416 | | 87,933 | |
| Accumulated remeasurement gains (losses) | - | | - | |
| Accumulated surplus (deficit) | \$ 10,467,284 | \$ | 10,075,641 | |

Notes to Financial Statements

Year ended August 31, 2021

18. NET ASSETS (CONTINUED)

(1) Terms of the endowments stipulate that the principal balance be maintained permanently. With limited investment interest and a commitment to maintain existing scholarships, endowment balances decreased by \$517 in 2021 (2020 - \$25). These amounts continue to be externally restricted for scholarships and are included in endowment balance.

19. ENDOWMENTS

Endowments represent principal and accumulated interest amounts contributed for student scholarships. The conditions of the endowment agreements are such that principal amounts must be held in perpetuity in accordance with stipulations placed by the contributor. To meet the current year reporting model Endowments are listed in portfolio assets. 100% of Endowments are being held in interest bearing Trust accounts with RBC.

20. CONTRACTUAL OBLIGATIONS

| | 2021 | 2020 |
|-------------------|------------------|-----------------|
| Building projects | \$ 35,739,253 | \$ - |
| Building leases | 188,200 | 94,800 |
| Service providers | 1,106,312 | 451,821 |
| Hardw are Leasing | 1,290,609 | 1,128,665 |
| Renovation Lease | 1,763,556 | - |
| Total | \$ 40,087,930 | \$ 1,675,286 |

- (1) Building projects: The Division is committed to a capital expenditure of \$35,739,253 for the replacement and reconfiguration of Kate Andrews High School. It is anticipated that it will be 100% supported by Alberta Infrastructure.
- (2) Building leases: The Division is committed to lease office space to house the Vulcan Outreach Program to June 2024, for which annual rental of \$23,700 will be recoverable in monthly installments. An additional lease for office space housed at the campus of the National Sports School had been entered into through to July 2026. This property incurs an annual lease cost of \$23,000.
- (3) Service Providers: As at August 31, 2021 the jurisdiction has \$1,106,312 (2020 \$451,821) in contractual service agreements.

Notes to Financial Statements

Year ended August 31, 2021

20. CONTRACTUAL OBLIGATIONS (CONTINUED)

Estimated payment requirements for each of the next five years and thereafter are as follows:

| | Building Projects | Building Leases | | | | | | | | Hardware Leasing | | | | Renovation Lease | |
|------------|----------------------|--------------------|---------|----|-----------|----|-----------|----|-----------|---------------------|--|--|--|---------------------|--|
| 2021-2022 | \$ 17,869,627 | \$ | 47,400 | | 380,471 | \$ | 539,292 | \$ | 242,883 | | | | | | |
| 2022-2023 | 17,869,627 | \$ | 47,400 | | 257,852 | | 392,422 | \$ | 242,883 | | | | | | |
| 2023-2024 | - | \$ | 47,400 | | 241,722 | | 220,989 | \$ | 242,883 | | | | | | |
| 2024-2025 | - | | 23,000 | | 169,700 | | 137,907 | \$ | 242,883 | | | | | | |
| 2025-2026 | - | | 23,000 | | 56,567 | | - | \$ | 242,883 | | | | | | |
| Thereafter | - | | - | | - | | - | | 549,143 | | | | | | |
| Total | \$ 35,739,253 | \$ | 188,200 | \$ | 1,106,312 | \$ | 1,290,609 | \$ | 1,763,556 | | | | | | |

The Division has also signed effective January 1, 2019, an electrical agreement with Direct Energy for the provision of electrical commodity services for Palliser school buildings at a fixed rate per MWH consumed with an end date of December 31, 2023.

21. CONTINGENT LIABILITIES

The division is a member of Alberta Risk Management Insurance Consortium (ARMIC). Under the terms of its membership, the division could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. The division's share of the pool as at April 30, 2021 is \$59,572.

The School District has been named in 1 (2020 - 1) claims, 1 (2020 - 1) of which the outcome in not determinable. Of these indeterminable claims 1 (2020 - 1) has specified amounts totaling 421,342 (2020 - 421,342). No accruals have been made at this time. The resolution of indeterminable claims may result in a liability, if any, that may be significantly lower than the claimed amount.

22. OTHER REVENUE

Other revenue consists of the following:

| | 2021 | 2020 |
|------------------------------------|-----------------|-----------------|
| Rental of facilities | \$ 185,702 | \$ 189,296 |
| Gains on disposal of capial assets | 12,258 | 31,305 |
| Society Salary Rebillables* | 960,764 | 830,563 |
| External Salary Rebillables* | 483,936 | 353,157 |
| Insurance Proceeds | 151,972 | |
| Total | \$ 1,794,633 | \$ 1,404,321 |

Notes to Financial Statements

Year ended August 31, 2021

23. TRUSTS UNDER ADMINISTRATION

The school division administers trust funds on behalf of the beneficiaries specified in the agreement or statute. The amounts are held on behalf of others with no power of appropriation and, therefore, are not reported in these financial statements, with the exception of scholarship trusts which are held as a trust liability and are recognized as scholarship revenue and expense upon qualified payouts.

At August 31, 2021 trust funds under administration were as follows:

| | 2021 | 2020 |
|---|-------------------|-------------------|
| Deferred salary leave plan | \$ 47,084 | \$ 22,470 |
| Scholarship trusts | 124,820 | 129,630 |
| SWCSS (Banker Board) | 409,523 | - |
| AAPS-I (Banker Board) | 4,579 | - |
| Southern Alberta Children Advocacy Centre | _ | 45,068 |
| Calgary and Area RCSD (Banker Board) | - | 1 |
| Total | <u>\$ 586,005</u> | <u>\$ 197,169</u> |

24. SCHOOL GENERATED FUNDS

| | 2021 | 2020 |
|--|-----------------|---------------|
| School Generated Funds, Beginning of Year | \$ 818,928 | \$ 733,730 |
| Gross Receipts: | | |
| Fees | 552,145 | 990,976 |
| Fundraising | 98,056 | 460,374 |
| Gifts and donations | 146,553 | 148,167 |
| Grants to schools | - | - |
| Other sales and services | 190,155 | 320,911 |
| Total gross receipts | 986,909 | 1,920,428 |
| Total Related Expenses and Uses of Funds | 538,078 | 669,856 |
| Total Direct Costs Including Cost of Goods Sold to Raise Funds | 212,631 | 1,165,374 |
| | | |
| School Generated Funds, End of Year | \$ 1,055,128 | \$ 818,928 |
| Balance included in Deferred Contributions* | \$ 1,055,128 | \$ 818,928 |

25. RELATED PARTY TRANSACTIONS

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidate Financial Statements. Related parties also include key management personnel in division and their close family members.

All entities that are consolidated in the accounts of the Government of Alberta are related parties of school jurisdictions. These include government departments, health authorities, post-secondary institutions and other school jurisdiction in Alberta

Notes to Financial Statements

Year ended August 31, 2021

25. RELATED PARTY TRANSACTIONS (CONTINUED)

| | Ва | lances | Transac | tions |
|--|--|--|---------------|-------------------------------------|
| | Financial Assets (at cost or net realizable value) | Liabilities (at amortized cost) | Revenues | Expenses |
| Government of Alberta (GOA): | | | | |
| Alberta Education | | | | |
| Accounts receivable / Accounts payable | \$ 1,683 | \$ 1,600,779 | | |
| Prepaid expenses / Deferred operating revenue | | - | | |
| Unexpended deferred capital contributions | | 1,239,967 | | |
| Expended deferred capital revenue | | 5,336,948 | 615,836 | |
| Grant revenue & expenses | | | 89,808,594 | |
| ATRF payments made on behalf of district | | | 4,976,611 | |
| Other revenues & expenses | | | 54,138 | MPARTIES AND STREET |
| Other Alberta school jurisdictions | 37,218 | 788 | 73,397 | 6,963 |
| Transfer of schools to / from other school jurisdictions | | | | |
| Alberta Treasury Board and Finance (Principal) | i . | | | |
| Alberta Treasury Board and Finance (Accrued interest) | 2 | EMPERIOR NO. | - | STATISTICS. |
| Alberta Health | | _ | _ | _ |
| Alberta Health Services | | _ | 29,723 | - |
| Enterprise and Advanced Education | | _ | | - |
| Post-secondary institutions | 672 | - | 2,917 | 33,347 |
| Alberta Infrastructure | | - | - | - |
| Alberta Infrastructure | 1,167,674 | | | |
| Unexpended deferred capital contributions | | 160,263 | | A SECOND OF SECOND |
| Spent deferred capital contributions | | 44,860,977 | 2,106,131 | |
| Hum an Services | | - | -, | _ |
| Culture & Tourism | | | - | _ |
| Other GOA ministry - Children's Services | | _ | 45,068 | 45,068 |
| Government Business Enterprises - ATB Financial | 466,218 | - | - | - |
| Other GOA ministries | | _ | - | _ |
| Other: | | | | |
| Alberta Capital Financing Authority | | _ | | _ |
| Other Related Parties (Specify) | | | | |
| Other Related Parties (Specify) | | | _ | |
| Other Related Parties | | | _ | |
| TOTAL 2020/2021 | \$1,673,465 | \$ 53,199,722 | \$ 97,712,415 | \$ 138,440 |
| TOTAL 2019/2020 | \$1,150,692 | THE RESERVE THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER. | \$ 89,906,028 | CHARLES THE RESIDENCE OF THE PARTY. |

Notes to Financial Statements

Year ended August 31, 2021

26. IMPACT OF COVID-19 PANDEMIC

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic, which continues to spread in Canada and around the world.

This pandemic is evolving and the school jurisdiction continues to respond with public health measures and financial assistance as necessary. The duration and potential impacts of COVID-19 are unknown at this time. As a result, we are unable to estimate the effect of these developments on the financial statements.

27. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY

The Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

28. BUDGET AMOUNTS

The budget was prepared by the School Division and approved by the Board of Trustees on May 26, 2020. It is presented for information purposes only.

29. COMPARATIVE FIGURES

The comparative figures have been reclassified where necessary to conform to the 2020/2021 presentation requirements.

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UNAUDITED SCHEDULE OF FEES For the Year Ended August 31, 2021 (in dollars)

| | Actual Fees Collected | Budgeted Fee Revenue | (A) Actual Fees Collected | (B) Unspent September 1, | (C) Funds Raised to Defray Fees | (D) Expenditures 2020/2021 | (C) Funds Raised (D) Expenditures (A) + (B) + (C) - (D) to Defray Fees 2020/2021 Unspent Balance |
|---|--------------------------|-------------------------|------------------------------|-----------------------------|------------------------------------|-------------------------------|--|
| | 2019/2020 | 2020/2021 | 2020/2021 | 2020* | 2020/2021 | | at August 31, 2021* |
| Transportation Fees | 0\$ | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Basic Instruction Fees | | | | | | | |
| Basic instruction supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0\$ | 0\$ |
| Fees to Enhance Basic Instruction | | | | | | | |
| Technology user fees | \$169,607 | \$224,697 | \$199,016 | \$0 | 0\$ | \$2,136,158 | \$0 |
| Alternative program fees | \$0 | \$105,000 | \$0 | \$0 | 0\$ | \$0 | \$0 |
| Fees for optional courses | \$195,582 | \$200,000 | \$113,803 | \$0 | 0\$ | \$209,424 | 0\$ |
| Activity fees | \$29,499 | \$300,000 | \$20,349 | \$0 | \$0 | \$644 | \$19,705 |
| Early childhood services | \$0 | \$0 | 0\$ | \$0 | 0\$ | \$0 | \$0 |
| Other fees to enhance education | \$4,099 | \$2,000 | \$3,110 | \$8,739 | \$0 | \$3,193 | \$8,656 |
| Non-Curricular fees | | | | | | | |
| Extracurricular fees | \$279,995 | \$300,000 | \$13,986 | \$0 | 0\$ | \$55,149 | 0\$ |
| Non-curricular travel | \$40,501 | 0\$ | \$24,389 | \$0 | \$0 | \$24,390 | \$0 |
| Lunch supervision and noon hour activity fees | \$0 | 0\$ | \$0 | \$0 | \$0 | \$0 | \$0 |
| Non-curricular goods and services | \$55,604 | \$50,000 | \$36,881 | \$31,929 | \$0 | \$43,915 | \$24,895 |
| Other Fees | 0\$ | \$0 | \$0 | \$0 | 0\$ | \$0 | \$0 |
| TOTAL FEES | \$774,887 | \$1,181,697 | \$411,534 | \$40,668 | 0\$ | \$2,472,873 | \$53,256 |
| | | | | | | *Unspent balance | *Unspent balances cannot be less than \$0 |

| Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue): | Actual 2021 | Actual 2020 |
|---|----------------|----------------|
| | | |
| Cafeteria sales, hot lunch, milk programs | \$34,999 | \$119,479 |
| Special events, graduation, tickets | \$19,231 | \$31,761 |
| International and out of province student revenue | \$271,659 | \$567,145 |
| Sales or rentals of other supplies/services (clothing, agendas, yearbooks) | \$217,701 | \$197,468 |
| Adult education revenue | \$0 | \$0 |
| Preschool | \$83,729 | \$78,103 |
| Child care & before and after school care | \$0 | \$0 |
| Lost item replacement fee | \$7,293 | \$3,337 |
| Other (Describe) | \$0 | \$0 |
| Other (Describe) | \$0 | \$0 |
| Other (Describe) | \$0 | \$0 |
| TOTAL | \$634,612 | \$997,293 |
| | | |

SCHEDULE 9

UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION For the Year Ended August 31, 2021 (in dollars)

| | | Allocated to System Administration 2021 | | | | | | |
|---|----|---|----|------------------------|----|---------|-------------|-----------|
| EXPENSES | | alaries & Benefits | | Supplies & Services | | Other | | TOTAL |
| Office of the superintendent | \$ | 350,992 | \$ | 12,881 | \$ | _ | \$ | 363,873 |
| Educational administration (excluding superintendent) | | 416,195 | | 25,397 | | _ | | 441,592 |
| Business administration | | 635,038 | | 184,154 | | - | | 819,192 |
| Board governance (Board of Trustees) | | 79,300 | | 72,416 | | - | | 151,716 |
| Information technology | | - | | 202,457 | | _ | | 202,457 |
| Human resources | | 224,357 | | 24,426 | | - | | 248,783 |
| Central purchasing, communications, marketing | | 34,370 | | 23,844 | | - | | 58,214 |
| Payroll | | 181,937 | | 12,213 | | - | | 194,150 |
| Administration - insurance | | | | | | 61,443 | | 61,443 |
| Administration - amortization | | | | | | 126,328 | | 126,328 |
| Administration - other (admin building, interest) | | | | | | 194,667 | | 194,667 |
| Administration - admin building custodial | | 11,302 | | - | | - | | 11,302 |
| Other (describe) | | - | | - | | = | | |
| Other (describe) | | - | | - | | - | | - |
| TOTAL EXPENSES | \$ | 1,933,491 | \$ | 557,788 | \$ | 382,438 | \$ | 2,873,717 |
| Less: Amortization of unsupported tangible capital assets | | | | | | | (\$126,328) | |
| TOTAL FUNDED SYSTEM ADMINISTRATION EXPENSES | | | | | | | 2,747,389 | |

| REVENUES | 2021 |
|--|-----------|
| System Administration grant from Alberta Education | 3,066,271 |
| System Administration other funding/revenue from Alberta Education (ATRF, secondment revenue, etc) | 25 |
| System Administration funding from others | 140,014 |
| TOTAL SYSTEM ADMINISTRATION REVENUES | 3,206,310 |
| Transfers (to)/from System Administration reserves | (280,209) |
| Transfers to other programs | (178,712) |
| SUBTOTAL | 2,747,389 |
| 2020 - 21 System Administration expense (over) under spent | (\$0) |